

FINANCIAL TIMES



Russian economy
Bullish bankers seem ahead of the game

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Still slow to embrace the Net

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Gazprom

Could be a dream for arbitrageurs

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Albania

Turmoil after period of hope

Survey, separate section

World Business Newspaper <http://www.FT.com>

WEDNESDAY FEBRUARY 19 1997

Santer acts to avert clash over handling of BSE



European Commission president Jacques Santer promised "revolutionary" reforms in agriculture and food policy in an effort to avert a clash with the European Parliament over Brussels' handling of BSE or mad cow disease. Facing a censure motion in the European assembly, he promised

to work towards giving greater priority to health protection. He blamed Britain for the "mad cow" crisis but admitted Europe's agricultural system had played a role. Page 14

UK insurers split on gene tests: Fewer people are likely to be asked for the results of genetic tests when buying life assurance from British companies following a split between some of the biggest insurers and smaller rivals. Page 10; **Genetic research threatens liberty.** Page 4; **Editorial Comment,** Page 18

Hotels deal: US hotels group Marriott International is to pay \$1bn for Netherlands-based Renaissance Hotel Group, outbidding its rival Doubletree in a deal that will more than double Marriott group's presence outside the US. Page 15

Strike hits Opel workers: Adam Opel, German unit of US carmaker General Motors, said some 20,000 of its workers were being affected by the Spanish truckers' strike, which has prevented delivery of parts from suppliers. Strike halts VW output, Page 2

33 die in Algerian raid: Suspected Moslem guerrillas killed 33 villagers, including eight women and two children, in a night raid at a hamlet near the garrison town of Blida, an Algerian newspaper reported.

Japanese held in Lebanon: Lebanese security forces are questioning several Japanese citizens arrested on suspicion of belonging to the Red Army guerrilla group, foreign minister Faris Boue said. In Japan, prime minister Ryutaro Hashimoto said those arrested included a gunman involved in the 1972 Lod airport massacre in Israel.

Banker on laundering charges: Swiss banker Josef Oberholzer, a former vice-director of the Union Bank of Switzerland, appeared before a Zurich court charged with laundering \$162m of drug proceeds when he handled the account of a Colombian couple.

Viasa's future in doubt: Venezuelan airline Viasa faces the prospect of going under because the state privatisations agency, which has a 40 per cent stake, ruled out further cash injections and is recommending the carrier be closed. Viasa's main shareholder is Spanish state carrier Iberia. Page 15

Finsa on targets: Finland's gross public debt is expected to rise slightly this year but the country expects to meet the conditions for joining the proposed single European currency. Page 3

Businessman 'freed': Italian businessman Danilo Conta, kidnapped by Colombian guerrillas last August, was freed on Monday night and was back in the capital, Bogota, the foreign ministry said. Rebels often kidnap for ransom, and foreigners are popular targets.

Scoul insurance move: Hyundai, LG and Daewoo, South Korea's biggest conglomerates, will be allowed to enter the debt-ridden life insurance sector provided they take over at least one of the 17 domestic insurance firms that are considered technically insolvent, the ministry of finance and economy said. Page 15

Korea defectors crisis: Pyongyang appears to back off from its demand for the return of Hwang Jong-yop, a top adviser to North Korea's leader, declaring that "if he sought asylum, it means he is a renegade and is dismissed". It had earlier said Mr Hwang was abducted. Page 6

Divorce Iranian-style: An Iranian has filed for divorce after just 40 days of marriage, claiming his wife drugged him with sleeping pills to stop him from discovering that she snored.

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I STOCK MARKET INDICES		II GOLD	
New York Junctime	5,932.57	(4.61)	New York Comex
S&P Jones Ind Av	1,382.55	(4.24)	Feb \$347.50
ASX Composite	1,382.55	(4.24)	(346.40)
Worse & For East			
ACAO	2,817.52	(18.95)	London
AX	3,278.16	(43.59)	close \$346.25
ISE 100	4,832.3	(4.5)	
Index	18,470.76	(29.90)	
III DOLLAR		IV	
US LUNCHTIME RATES			
Interest Funds	5.1%		
100 Tres Bills Yld	5.1%		
XG Bond	.101%		
DM	1.05%		
V OTHER RATES			
10-yr Interbank	8.2%		
10-yr Gilt	10.2%		
10-yr QT Gilt	10.2%		
10-yr Bond	10.2%		
10-yr JGB	10.3%		
VI NORTH SEA OIL (Argus)			
wt Dated	\$20.05	(20.57)	DM 2.7087 (2.7478)



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NEWS: EUROPE

Deutsche Post warns of job cuts

By Ralph Atkins in Bonn

Deutsche Post warned yesterday of job cuts and higher postal costs. It was responding to a deal struck by Germany's governing coalition parties to propose tighter restrictions than expected on its monopoly powers for the next five years.

The postal service, due to be partially privatised in 1999 or 2000, attacked as a "fatal compromise" the proposal to limit its exclusive licence to letters under 100g and costing less than DM5.50 (\$3.27) until the end of 2002.

Deutsche Post warned of "a dramatic reduction" in jobs. A large number of post offices might have

to close and loss of revenue could force an increase in postal rates to help pay pension liabilities.

Union leaders promised further protests, continuing the disruptive action and demonstrations which preceded yesterday's coalition summit. Mr Kurt van Haaren, head of the postal union, said there would be "no peace until the government's policy on the post service took account of the general interest as well as the justified interests of 300,000 post workers".

Yesterday's announcement overturned an earlier proposal by Mr Wolfgang Bötsch, the post minister, that Deutsche Post should have a monopoly of letters weigh-

ing up to 350g in the five years before full liberalisation.

The new proposed weight limit followed intensive lobbying by the Free Democratic party, junior member of the coalition, for competition to be introduced much earlier as part of wider structural reform in Germany.

The 100g barrier is lower than required under recently agreed European Union guidelines which were watered down largely at French insistence. The British post office has a monopoly of letters costing under £1 (62 cents) for the foreseeable future.

The post and telecommunications ministry said yesterday's

deal would limit Deutsche Post's monopoly to 87 per cent of the standard letter market. A 350g weight limit would have covered 96 per cent. The proposed new law, replacing legislation which expires at the end of the year, would also open completely the bulk mail market to licensed competitors.

The deal, yet to be formally approved by the cabinet, faces stiff resistance in the upper house of parliament from the majority of federal states, controlled by the opposition Social Democratic party. The SPD last night said the compromise would lead to "a deteriorating and increasingly expensive post service for private

customers, small and medium sized businesses".

In its statement, Deutsche Post disputed the ministry's estimate that the lower weight limit would expose an additional DM1.2bn worth of business to competition. Its estimate was about DM3.1bn.

The company also warned that the German market was being opened to foreign entrants while local companies could not compete on equal terms abroad.

The coalition failed to agree

plans to give Deutsche Post the right to acquire 25 per cent of the Postbank postal savings bank to help pay for Deutsche Postbank's use of post office counters.

Sweden's Social Democratic government is poised to propose the partial privatisation of Telia, the country's former monopoly telecoms operator, a Swedish newspaper reported yesterday.

The communications ministry declined to comment on the report, which said the proposal would be presented next month as part of a package on telecoms. But officials acknowledged that the future of Telia was under review.

Telia, reckoned to have a total value of around SKr450m (\$60m), has said it needs a capital injection of up to SKr10bn over the next five to six years to help it meet investment costs of around SKr12bn a year. It is fighting to survive stiff competition from foreign and domestic rivals as Sweden has one of the world's most liberalised telecoms markets.

The government has previously said it did not intend any privatisation of the company - despite the trend towards telecoms privatisation. But with funds under tight rein, many observers believe it will sanction a partial sell-off, while retaining a controlling shareholding or "golden share".

Hugh Carnegy, Stockholm

Newswise

Crithean 10/11

Former Swiss banker in court

Switzerland's efforts to clamp down on illegal money laundering took a step forward yesterday when Mr Josef Oberholzer, a former vice-president of Union Bank of Switzerland, was brought to trial in a Zurich court.

Mr Oberholzer, who had been one of UBS's top private bankers dealing with Latin American clients, was arrested in 1994 after the authorities became suspicious of a \$150m bank account he was advising. The account, which had been with UBS for 15 years, was blocked and Mr Oberholzer was accused of knowing that it contained the proceeds of drug trafficking.

The banker was suspended by UBS after the incident and subsequently took early retirement. UBS, which has fully co-operated with the authorities, is not involved in the court case. If found guilty Mr Oberholzer could face up to five years in prison.

William Hall, Zurich

Call for bank tax reform

The French government hopes to reduce special taxes on the banking sector and oversee a reform of the Caisse d'Epargne savings network within two years as part of a reform designed to increase the competitiveness of its financial institutions.

Mr Jean Arthuis, finance and economics minister, yesterday called for a reduction in the "heavy and counter-productive" special tax imposed on the country's financial groups.

He told the National Assembly banking commission that the tax - which is largely levied in proportion to payroll charges and raises FF7.9bn (\$610m) a year - should be progressively reduced as far as the government's fiscal deficit permitted, and the money invested by the banks in a collective deposit protection system.

Andrew Jack, Paris

Juppé drops councils plan

Mr Alain Juppé, French prime minister, yesterday abandoned his plan to give France's 22 regional councils more stable majorities by diluting proportional representation in next March's regional elections.

One reason for growing instability on regional councils is the unwillingness of mainstream political parties to do deals with the far-right National Front, which in 1992 won 227 seats on regional councils. The NF was elected on proportional representation, but has no parliamentary seats chosen by majority vote.

In a statement yesterday, Mr Juppé acknowledged that, in the absence of a consensus within his own centre-right majority on electoral change, and only a year before the regional poll, he had run out of time to make the necessary changes.

The Socialists have opposed change, not because it would thwart the National Front, but because they see it as a government tactic to stem losses on the 20 regional councils held by the centre-right.

David Buchan, Paris

Austria moves on work hours

Austrian unions and employer associations have agreed on a proposal which paves the way for greater flexibility on working hours and lower overtime wage costs. The move is seen as a positive attempt to make Austrian industry more competitive.

Under the proposal, which parliament is expected to pass as law, industries will be allowed to extend the working day from eight to 10 hours and compensate employees with free time rather than overtime pay, provided that each industry association can reach collective agreement with the unions.

The accord also calls for a mediation process if negotiators in a certain industry cannot agree on a model for flexible hours. Maximum hours for a week were set at 50 hours, up from 40 hours.

The agreement came after months of negotiations, in which employers complained that inflexible rules raised production costs and held back job creation, while unions warned of a loss in income and a drop in quality of life for its members.

Eric Frey, Vienna

Ukraine probes war fund

Ukraine's President Leonid Kuchma (left) said yesterday criminal charges should be brought against a virtually bankrupt commercial bank and officials at a state foundation in connection with the disappearance of DM30m (\$47m) in German war reparation funds. Mr Kuchma ordered the general prosecutor and tax committee to investigate loss of funds intended for Ukrainians who worked in German factories or were held in concentration camps. Months of

inconclusive talks with German officials have led to the president's decision which is aimed at smoothing relations with Germany.

Some 70,000 Ukrainians were denied their compensation payments after the Ukrainian Foundation, charged with disbursing DM400m in German funds, stopped payments last year after its account was frozen by Grado bank, which remains under central bank supervision following a run on its deposits last year.

Matthew Kaminski, Kiev

Romanian fuel price rise

Romania increased fuel prices by more than 50 per cent yesterday to help cover losses caused by the deprecating leu and to meet conditions laid down by international lenders.

Petrol rose to 2,900 lei (41 cents) per litre of premium, up from 1,900, and diesel rose to 2,400 lei (34 cents) per litre, up from 1,300. "We plan to gradually adjust these prices, according to the leu's value against the dollar," the state-run national oil company said. The leches fell steadily in value over the past month.

The price increases were in line with conditions set by international lenders, including the International Monetary Fund and the World Bank.

Reuter, Bucharest

Spanish truck strike halts VW Polo output

By David White in Madrid and Sarah Althaus in Frankfurt

The Volkswagen Polo today becomes the latest victim of the two-week Spanish truckers strike, which has hit badly car plants which rely on regular deliveries of components, and caused about 50,000 Spanish workers to be laid off.

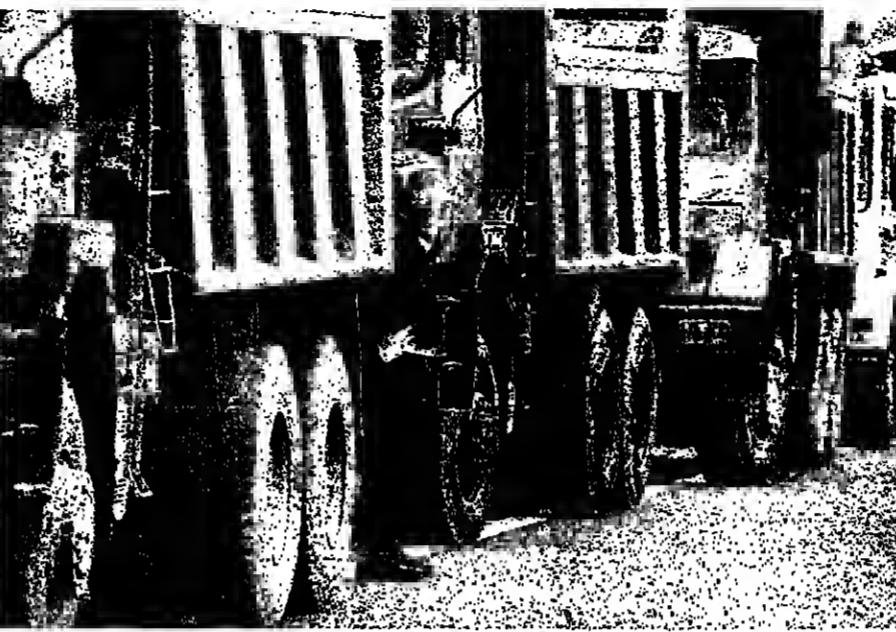
VW, Europe's largest car-maker, halted production of the Polo at its 1,000-cars-a-day plant in Pamplona, Spain, on Monday. The Wolfsburg plant in Germany, which also produces 1,000 Polos a day, suspends production today.

Lufthansa Cargo, the freight division of Germany's national airline, has carried car parts from Spain to Germany on two special charter flights, but it said yesterday that the strike was severely restricting deliveries from production centres to the airports.

Ford Werke, the German arm of the US vehicles group, said it had used helicopters to ferry parts to airports. It was one of the few German carmakers whose production was largely normal yesterday. It estimated the strike had cost it about \$1m, mainly because of delays in deliveries of its new Ka model from its plant in Valencia and additional transport costs.

VW said it was reviewing daily the production of the Golf, Europe's best-selling car, but other German-built models had not yet been affected. It expressed confidence it would be able to make up for lost production once the strike had ended.

Adam Opel, part of General Motors of the US, has also been badly hit. Opel said it was dependent on only three types of components produced by its Spanish plant in Saragossa, but the effects of the strike had been "considerable".



Trucks of striking drivers block a road leading to Bilbao port in north-west Spain

Photo: AP

The main sticking point was the strikers' demand for retirement on full pension at 60 instead of 65, with optional early retirement at 55. Government officials argued that this would set a precedent and risk bankrupting the country's social security system.

Other truckers' organisations warned the government

-

has alarmed petrol station operators, which described it as spelling "total ruin" for their business.

In France, Renault said

production at its Twingo plant at Flins in Normandy would be cut today, but this would bring forward a no-production day planned for next month because of high stock levels.

Umberto Agnelli sings Emu praises

Stefan Wagstyl finds the industrialist is passionate believer in European unity

For the Italian industrialist Mr Umberto Agnelli, European monetary union is a political and economic necessity.

Without Emu, Europe cannot develop a proper voice in world affairs or compete effectively with ultra-competitive countries in east Asia, says Mr Agnelli, chief executive of Ifi, the family holding company that controls the Fiat motor group.

An unashamed believer in the ideal of European unity, Mr Agnelli says Europe must develop stronger central institutions, including a more effective and more

democratic parliament. "Emu is important in itself and in what will follow it in the medium and long term."

Eventually European countries must pool some defence and foreign policies and develop a deeper sense of common European identity.

Mr Agnelli acknowledges that some people in the UK and elsewhere are worried about losing national sovereignty. But, he says: "There is a price to be paid. It is a price worth paying for securing our position in the world over the next 50 years."

Countries such as Italy and Britain, which have

seen exports boosted in the past by successive devaluations, will face a tougher regime if they join Emu, he admits. But they will benefit from the economic stability that monetary union will bring.

Mr Agnelli believes Italy will probably be ready to join monetary union in the first wave. "Six months ago I would have said there was a 20 per cent chance of joining. Now I think it is 60 per cent."

The Italian government is successfully restructuring public finances in line with the Maastricht criteria, he

says. The big issue now is "securing credibility" that Italy is an economically and politically stable country.

A key element is achieving constitutional reform, replacing the current system in which national representatives are elected partly by constituency polls and partly by proportional representation. All representatives should be elected through constituencies.

Mr Agnelli says that monetary union is equally important for the UK. "If I were there, I would be arguing for Emu." He also maintains that the European Union

must, in time, accept countries in central and eastern Europe as members and open its markets to their goods, including agricultural exports. He thinks it will be better to trade with these countries and encourage their economic development than to do nothing and wait for big increases in immigration into the EU.

"It's in our interest to see them grow richer, even if we have to consume a little less ourselves. We don't have to change our cars every two years. Every three years is enough. And I speak as a carmaker."

The unions have to be willing to agree to more flexible working practices and performance-related wage settlements, ending the automatic link to inflation.

Mr Fazio suggests that changes could be agreed when the banking industry's nationwide contracts are renewed later this year. He calls for talks between the government, the banks and the unions with the aim of reaching a "protocol" between them for the industry's recovery.

The unions, however, have already warned they will resist widespread job cuts and efforts to change the nationwide contracts.

Italy's banks are under pressure to improve their return on equity in the face of increasing international competition from European integration. The sector's profitability is among the lowest in the industrialised world, with an average return on equity of around 2 per cent compared with 20 per cent in the UK and 15 per cent in Spain.

Mr Kwasniewski has made Poland's rapid entry into Nato and the EMU the main priorities of his presidency. The Russian paper said this embarrassed Mr Primakov and surprised Mr Yeltsin.

The fact that the allegations are appearing, even if unfounded, concerns Polish leaders, as it may have an effect on US sentiment as Poland's application to join Nato is being considered.

Mr Dariusz Rosati, Polish foreign minister, said: "Nato enlargement has entered a critical stage so we are expecting an intensification of protests from all sides. This is the last chance to prevent it, so the next few months will be difficult".

The former minister said the book includes a claim that Mr Korzhakov had

Mini-budget likely if Italy to hit Emu goal

By Robert Graham in Rome

Italy's centre-left government will almost certainly have to introduce a mini-budget this spring to ensure that the country's deficit hits the target for membership of the European Union's proposed single currency.

Mr Massimo D'Alema, leader of the Party of the Democratic Left (PDS), the dominant partner in the government, has said corrective measures are inevitable.

Mr Romano Prodi, the prime minister, is more cautious, saying that a spring financial package was probable. This reflected his desire not to alienate the hard-

liners in Reconstructed Communism (RC) who provide the vital votes for the parliamentary majority of the governing Olive Tree alliance.

But, given the current trend of the 1997 deficit, Mr Prodi will not be able to honour - without a correction - his repeated commitment to have Italy's public accounts in order to take part in the first wave of the single currency, which requires the budget deficit to be not more than 3 per cent of gross domestic product.

Yesterday, the latest quarterly report from the Ico research institute estimated that Italy was heading for a 1997 deficit equivalent to 3.7 per cent of GDP, owing to a

combination of lower than expected growth and an overshoot in spending at the end of last year.

Growth this year had been forecast to be 2 per cent. But this week Mr Carlo Azeglio Ciampi, the treasury minister, said the latest forecast suggested GDP would grow at 1.1-1.5 per cent. Ico yesterday forecast the economy would grow at 1.3 per cent.

The government will not have a clear idea of the trend in the deficit until the quarterly treasury figures are released in March. But already, officials are working on various scenarios for finding up to 15,000bn (\$98bn) through spending cuts and fresh revenues.

One option is to raise more than £3,000bn by a one-off levy on his generous early retirement pensions. Other funds would come by higher healthcare and prescription charges, with further cuts in public spending.

The government is likely to introduce the package well before local elections just fixed for April 27.

The resort to a mini-budget does not preclude discussion of Mr Ciampi's proposal to bring forward the introduction of the 1998 budget to this summer. But this proposal, intended to add credibility to Italy's capacity to sustain the clean-up of its public finances, has become bogged down in political haggling.

Uncertainties about Italy's public accounts helped to weaken its lire yesterday. For the first time since its re-entry into the European exchange rate mechanism, it fell below its central band reaching Ls97 to the DM in late trading, against Monday's close of Ls97.

Poles fear bid by Russia to bar N

Telia future
under review

WORLD TRADE NEWS DIGEST

Boeing seeks clearance

US aircraft-maker Boeing has applied for European Commission clearance of its proposed acquisition of McDonnell Douglas, Brussels, which must vet all large mergers and acquisitions which affect the European Union's market, has about a month to decide whether to clear the deal or, as is more likely, to start an in-depth probe if it is worried about the impact on competition.

Mr Karel Van Miert, competition commissioner, made clear in December, when the \$13.3bn merger was announced, that conditions could be attached to the deal if it appeared likely to strengthen Boeing's already strong position in Europe. The European aerospace industry yesterday voiced concerns about what it called the US government's strategy to lead the market and the danger of a spillover of subsidies from the defence to the civil aviation sector.

Reuter, Brussels

New twist in Turkmen oil row

A bitter contractual dispute between Turkmenistan and the Argentine energy group Bridas over oil field development agreements has taken a new twist as both sides prepare their final cases for international arbitration in the spring. Bridas this week accused the Turkmen government of ignoring an order by the International Chamber of Commerce arbitrator in Paris that would allow it to resume oil exports from its fields in the central Asian country while the case is under way.

Bridas is the country's largest foreign investor with oil assets that it values at around \$265m. It was originally banned from exporting its oil in November 1995 because of disagreements with the government over how the company spent the money.

Robert Corzine, London

Caribbean fears for rum sales

Twelve months after winning a 20-year battle to remove quotas and increase their access to Europe, Caribbean's rum exporters have warned of a formidable threat to their markets in the European Union and the US.

They say that last year's decision by the EU and US, reached in the margins of last year's World Trade Organisation ministerial meeting in Singapore, to restart negotiations on the "zero for zero" agreement, will lead to the accelerated removal of tariffs on spirits from third countries and damage the Caribbean's valuable market.

The US sought EU agreement for a cut in tariffs on spirits in exchange for its acceptance of lower tariffs on information technology.

Caron James, Antigua

Fincantieri sells corvettes

Fincantieri, Italy's state-controlled shipbuilding group, yesterday signed an agreement to supply the Malaysian navy with two corvettes originally built for Iraq. The sale ends a long saga that has cost the Italian group £600m (£400m) following the collapse of a 1980 Iraqi order for several vessels.

First the Iraq-Iran war blocked delivery, and then the west imposed an embargo against Iraq during the Gulf conflict. Fincantieri has supplied all four frigates to the Italian navy and in 1995 signed an agreement to sell Malaysia two of the four corvettes ordered by Iraq. With yesterday's agreement the Malaysian navy has acquired the last two corvettes.

Paul Betts, Milan

Washington buys time as anti-Cuba law dispute goes to world trade body

US dodges Brussels onslaught

By Guy de Jonquieres

The immediate danger that the US-EU dispute over the Helms-Burton anti-Cuba law would plunge the World Trade Organisation into an institutional crisis and embitter transatlantic relations was averted yesterday by an 11th-hour diplomatic finesse in Washington.

The US move aims to buy time to resolve the starker conflict between national sovereignty and multilateral rules since the WTO was established two years ago. However, the truce is only temporary - and could fall apart if the two sides cannot quickly settle their differences.

The EU complained last year that Helms-Burton violated multilateral rules and asked the WTO to establish a disputes panel to rule on the case. But the US says Helms-Burton is an issue of foreign, not trade, policy.

Washington insists the law is justified by Article XXI of the WTO treaty, which says a member may take any action "it considers necessary for its national security interests".

Washington's dilemma has been how to pursue this defence. One option would be formally to state that the WTO had no jurisdiction in the matter and that the US would disregard any panel decision.

However, such an unprecedented course could undermine the disputes procedures, which are supposed to be automatic and produce binding decisions. That could encourage other members also to use Article XXI to block panel rulings on controversial trade measures.

Any weakening of the WTO's quasi-judicial mechanisms would also rebound on the US, which has used them enthusiastically to settle trade conflicts with other countries.

Another option would be to go along with the formation of a disputes panel, and to cite Article XXI in its defence. However, that would mean giving the WTO responsibility to determine



Arthur Dunkel: Dispassionate, cautious and experienced, he is seen as a shrewd choice to head the panel

Terry Jinkins

Veteran Swiss trade diplomat to head impartial panel

The only rule governing the choice of panelists in a WTO dispute is that they should be, and be seen as, strictly impartial. Thus they would not normally be from a country with an interest in the dispute, writes Frances Williams from Geneva.

Mr Arthur Dunkel, the panel's Swiss chairman, was director-general of the General Agreement on Tariffs and Trade (GATT) from 1980 to 1993. A dispassionate, cautious but highly experienced trade diplomat, he is seen as a shrewd choice to head the panel.

Mr Dunkel, who has been involved

with many trade wrangles between the US and EU in his time, can be expected to be sensitive to the political ramifications of the case while observing Swiss-style neutrality. Mr Dunkel now chairs the International Chamber of Commerce's commission on international trade and investment policy.

Mr Tommy Koh of Singapore is less well-known in trade circles but has wide diplomatic experience in the United Nations and elsewhere. A law graduate, he was twice Singapore's ambassador to the UN in New York

and was ambassador to the US in Washington between 1984 and 1990. From 1990 to 1992 he was chairman of the preparatory committee for the UN "Earth Summit" in Rio de Janeiro. He is currently ambassador-at-large at the Singaporean foreign affairs ministry.

Mr Edward Woodford, an independent trade policy consultant, was New Zealand's chief trade negotiator during the Tokyo and Uruguay Rounds of global trade talks, and was high commissioner to Australia from 1989 to 1994.

US national security, provoking outrage in Congress.

Faced with yesterday's deadline for naming WTO panel members, the US fudged. It said it would not invoke the national security defence at this stage, but would not participate in the panel hearings either.

However, it warned that if further negotiations with the EU failed promptly to resolve the dispute, it would formally declare that the panel "has no competence to proceed".

Trade lawyers said yester-

day that by refusing to take part in a panel, the US was within its rights and would not stop a hearing going ahead. But they were far less sure of the consequences if Washington later challenged the WTO's jurisdiction.

Article XXI was invoked several times in the General Agreement on Tariffs and Trade, the WTO's predecessor. But there is no consensus on how to interpret it. That is partly because the GATT's disputes settlement procedures were very weak

and produced no clear rulings on the question.

Furthermore, countries have taken sharply different positions on the meaning of Article XXI, depending on how it suited their interests at the time.

For instance, Sir Leon Brittan, EU trade commissioner, has berated the US for presuming to be "judge and jury" in deciding whether Helms-Burton is permissible on national security grounds.

Faced with so much uncertainty and confusion about how the rules should be applied, trade diplomats in Geneva are hoping that an amicable US-EU settlement "was - in the last resort - the judge" of its national security rights.

Yet when the then European Community invoked

Article XXI in the GATT in 1982 to justify trade sanctions against Argentina during the Falklands conflict, it sang a very different tune.

Its representative insisted that every GATT member "was - in the last resort - the judge" of its national security rights.

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Yet when the then European Community invoked

Norway narrows combat aircraft choice

By Bernard Gray,
Defence Correspondent

Norway is to choose between the four-nation Eurofighter and the F-16 made by Lockheed Martin of the US for its next generation of combat aircraft.

The decision is a blow to France, whose Rafale has now been eliminated from the competition, and to McDonnell Douglas of the US, which makes the F/A-18 which has also been dropped.

The run-off, which is likely to take about 18 months, will be the first time the Eurofighter has been pitched against the F-16 in an export competition, and is the most credible export prospect for the European four-nation jet.

Norway is looking for up to 40 aircraft to strengthen its air force beyond 2003, to add to its existing older F-16 air defence fighters.

The Norwegian competition could be an important test of Eurofighter's export prospects, but the aircraft faces significant obstacles. Since the F-16 is already in service with the Norwegian air force, it will be much cheaper for Norway to buy more of them. It already has

Eurofighter will be pitched for the first time in export competition against the Lockheed Martin F-16

the servicing and maintenance equipment for the aircraft installed.

Eurofighter, furthermore, is a much larger twin-engine aircraft which will be more expensive to buy and maintain than the single-engine F-16.

However, the Eurofighter should have much higher performance than the F-16, will have greater range, and is capable of carrying a larger bomb load for ground attack.

If Norway were prepared to pay for the increased performance, a breakthrough for Eurofighter in Norway would be a substantial boost for the European jet, since Norway is one of the four original European users of the F-16.

The fact that two aircraft left have very different characteristics has led to suggestions that Norway is looking for a quantum leap improvement in the performance of its air force, by considering the Eurofighter.

Equally, it may be simply putting price pressure on its preferred US supplier, at the same time as keeping its European neighbours sweet. There is political support for Eurofighter in the Norwegian parliament, but the air force and the defence ministry are thought to favour more F-16s.

US takes Kodak-Fuji film case to WTO

By Frances Williams
in Geneva

The US yesterday submitted its formal case against alleged restrictions in the Japanese photofilm market to the World Trade Organisation set up last October to bear the complaint.

The US submission documents 30 years of laws and measures by the Japanese government that Washington claims were intended to curb imports of photofilm and limit competition with Japan's Fuji Film.

Mr George Fisher, chief executive of Eastman Kodak of the US, which first raised the issue with the US administration, said yesterday that Washington had presented a powerful case that he believed would convince the panel. "The ramifications of this historic case are potentially landmark proportions," he said.

Washington argues that from the 1960s Japan tried to neutralise the impact of tariff cuts on photofilm by using government laws and regulations to bolster Fuji's position in the domestic market. These measures included:

- Encouragement for the vertical integration of the industry, enabling Fuji to control the four leading wholesalers which supply the vast majority of Japan's 280,000 retail outlets.

- Restrictions on discount stores and the Large Scale Stores Law that hindered development of supermarkets and department stores more likely to stock foreign goods.

- Strict controls on price competition and advertising that stopped Kodak and other foreign suppliers from using price-cutting and promotional tactics to sell their products.

As a result, the US says, two-thirds of retailers do not stock imported film and the import share in the Japanese market has scarcely budged in 20 years despite the best efforts of Kodak and Agfa of Germany, which also has a toehold in Japan.

Japan denies that any of these measures were designed to limit imports of photofilm. Kodak had a 9 per cent market share in 1985.

The WTO panel plans to issue its report in October.

The US has also requested WTO consultations with the Japanese government over exclusionary business practices in the photofilm market, but Japan says its agreement is conditional on the US accepting consultations on alleged restrictive business practices in its own market.

Caspian oil project may build in extra capacity

By Robert Corzine

Western oil companies developing an \$8bn offshore oil project in the Caspian Sea say capacity additions are being considered to one of two interim pipelines from Azerbaijan to avoid pressure to select a route for the main proposed multi-billion dollar main pipeline.

A decision on the route of the main oil export pipeline to international markets is expected to be deferred for some time due to the continuing political uncertainty in the Caspian Sea region.

The main pipeline route is one of the most fiercely contested political issues in the area.

Russia wants the pipeline to cross its territory to maintain political influence in the region.

However, many western governments and Turkey want a route that avoids Russian territory, thus reinforcing the political independence of the oil-rich former Soviet republic.

Earlier this week Presi-

dents Haydar Aliyev of Azerbaijan indicated that the western option was gaining favour: "It will be laid through the territory of several countries and I think that the pipeline will definitely cross through the territory of Georgia."

The Azerbaijan International Operating Company, which is overseeing the project, yesterday confirmed they are considering steps to boost the capacity of the planned western oil pipeline to Georgia by adding additional compressors.

The western line will have an eventual capacity of around 200,000 barrels a day. The northern oil pipeline, which passes through Chechnya en route to the Russian Black Sea port of Novorossiysk is expected to carry about 100,000b/d, although AIOC says some additional capacity could be installed on that line as well.

The first AIOC oil is due later this year, although officials say they know little about the state of the Chechen sections of the northern route, which is due to carry the first oil.

Pipeline construction on the Azeri side of the border is 80 per cent complete, with the onshore terminal due to be finished by mid-July. Transneft, the Russian oil pipeline operator, is negotiating with the Chechens about rehabilitating the existing pipeline, but western executives say they have little insight into the state of the talks.

AIOC, however, believes the political importance of the project is such that Transneft will resort to costly barges or railways to move the first export oil to the Black Sea. If the Chechen section of the pipeline is not available as promised later this year.

Bids for the western early oil pipeline are now being evaluated. Work on the line is due to begin within the next six weeks or so, with completion expected in the third quarter of 1998.

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Freude am Fahren

NEWS: UK

Court ruling on recovery programme likely to lead to new wave of writs

Lloyd's wins in clash with Names

By Christopher Adams,
Insurance Correspondent

Lloyd's of London yesterday won the first round of an important court case in London against Names who refused to accept the terms of its recovery plan. It now appears likely to issue a fresh wave of writs as part of efforts to recover debts.

The ruling in the High Court affirmed the insurance market's authority to reinstate billions of pounds in losses into a new company, Equitas, in a recovery plan completed last September.

More than 90 per cent of the 34,000 Names - individu-

als whose assets have traditionally backed Lloyd's - accepted the plan and compensation for their losses. But about 1,300 are holding out and Lloyd's warned yesterday that under the terms of the £3.2bn (\$5.2bn) settlement agreement, its ruling council would not be able to consider acceptances after February 28.

"This judgment takes us a significant step further towards recovering money from members who have not accepted," said Mr Philip Holden, head of Lloyd's financial recovery department. Lloyd's originally brought "test" proceedings

against three Names who refused to settle, but dropped one of the cases because of concerns over the age and health of the defendant.

The insurance market, which has already issued writs to 570 Names in the UK, US and Canada, is expected in the next three weeks to send writs to a further 700 Names who have refused to pay their debts. It is seeking to recover around £400m in all.

However, allegations that Lloyd's defrauded Names by hiding knowledge of its losses while encouraging them to use their personal

assets to support underwriting still hang over the insurance market.

An attempt by Lloyd's to head off a tussle with Names over fraud will be heard next month. At that hearing, the insurance market will seek to persuade the High Court in London that Names must "pay now, sue later" under the terms of the reinsurance contract with Equitas, giving it the authority to collect money before counter-claims can be made.

But Lord Justice Colman, who is presiding over the case, has given Names the chance to submit evidence of fraud. Ms Catherine

Mackenzie-Smith, co-chairman of the United Names Organisation, said: "We are going to be producing some fraud evidence which is what they [Lloyd's] don't want." However, she declined to elaborate.

A letter yesterday from law firm Epstein Grower & Michael Freeman, acting on behalf of the Names, to Lloyd's lawyers Freshfields demanding Mr Holden with draw allegedly inaccurate comments made in a press release showed how a strained relationship between the two sides deteriorated further after the judgment.

Army numbers to be reduced

By Bernard Gray,
Defence Correspondent

The Ministry of Defence yesterday cut the manning levels of the regular army and the Territorials - the standing forces drawn from civilian reservists - and at the same time stood down some of its most sophisticated artillery equipment to the reserves.

"There is no case for an interest rate rise at the moment - half a per cent may be required in the third quarter this year, but that relies on sterling falling off its current level," Mr Junankar said.

The CBI's latest monthly trends survey of 1,300 manufacturing companies showed that exports are being stifled by the high pound. Last month, 31 per cent of companies reported lower than normal export orders on their books compared with only 19 per cent reporting higher than normal orders. The CBI cut its prediction for growth in gross domestic product in 1997 from 3.1 to 2.8 per cent, which it blamed on the strength of sterling. It also scaled back forecasts for manufacturing growth, by 0.9 to 2.5 per cent, and for export expansion, by 0.7 to 3.9 per cent.

Richard Adams and Christopher Brown-Humes, London

UK NEWS DIGEST

Employers see rates on rise

The Confederation of British Industry, Britain's largest employers' lobby, warned yesterday that the strength of sterling is hitting UK exports and economic growth - but it is still forecasting an interest rate rise later this year. Mr Sudhir Junankar, economic analyst at the CBI, said the UK economy's "key uncertainty" was the pound's exchange rate, which has risen 15 per cent since December.

"There is no case for an interest rate rise at the moment - half a per cent may be required in the third quarter this year, but that relies on sterling falling off its current level," Mr Junankar said.

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Richard Adams and Christopher Brown-Humes, London

EU CURRENCY

Premier backs chancellor

Mr Kenneth Clarke, chancellor of the exchequer, yesterday appeared to have won a victory in his battle with Eurosceptic cabinet colleagues over the government's approach to European monetary union, when the prime minister supported his interpretation of policy.

Mr Clarke had been furious with Mr Malcolm Rifkind, the foreign secretary, after the latter had said on Wednesday that the government was "hostile to a single currency", thus appearing to undermine the official policy of keeping open the option to join. Yesterday Mr John Major, the prime minister, said in the House of Commons that "of course I agree with the chancellor" and that the government had "kept our options open". "The Cabinet set out its position some time ago," Mr Major continued. "It has been reaffirmed on a number of occasions. I reaffirm it again today."

Robert Peston, London

ENGINEERING JOB LOSSES

Alloys company to close factories

The Yorkshire Alloys offshoot of IMI, the UK engineering group, yesterday announced the closure of its two factories and the loss of up to 670 jobs. IMI said the rise in the pound had accelerated the decline of its subsidiary, Yorkshire Alloys has been struggling to overcome production losses totalling £19m over the past five years.

Mr Barry Pointon, IMI's executive director of special engineering, said the closure could cost up to £25m. The company is thought to be the only manufacturer of its kind in the UK, specialising in copper alloy tubing for heat exchange in the petrochemical and power generation industries. Demand has fallen significantly since the late 1980s as customers have switched to titanium-based products. At the same time competition has emerged from Mexico and South Korea. *Richard Wolfe, Birmingham*

DIRECTORS' BONUSES

Shareholders 'let down' on L-Tips

Companies are failing to meet institutional shareholder demands for the size of directors' bonus scheme payoffs to be dependent on share price, dividend and financial targets being met, according to a survey being published this week.

Coopers & Lybrand, the accountancy firm, looked at companies' share options and long-term incentive plans (L-Tips) and found that only 8 per cent of companies insisted on total shareholder return (TSR) targets being met before directors can take share option profits.

A higher proportion - 37 per cent - of the companies surveyed insist on TSR targets being met before L-Tip profits are paid out to directors. But Coopers says that overall there is a sharp contrast between what companies are doing and what shareholders want them to do. Under new London Stock Exchange rules, companies must seek the approval of shareholders before implementing new L-Tips or share option schemes.

• The Bank of England, the UK central bank, will publish next month in one of its own publications a detailed analysis of the possible risks for City of London firms in paying staff large bonuses. *William Lewis, London Editorial Comment, Page 11*

ABU DHABI INVESTMENT

Private hospital may cut 100 jobs

The HCI medical centre, the private hospital at Clydebank in Scotland which belongs to the Abu Dhabi Investment Company, is seeking redundancies among its 453 staff.

HCI says it has waiting lists for heart surgery, kidney transplants, bone marrow transplants and cancer treatments. It intends to concentrate on these markets as part of a three-year plan to achieve sustained profitability.

ADIC acquired HCI in early 1995 after the hospital went into receivership only eight months after opening, and after absorbing £37m (£60m) of UK government aid. It is thought that about 100 jobs may be shed. Nurses are not expected to be among them. *James Buckley, Edinburgh*

CHERNOBYL 'CANCER RISK'

Scientist accuses farm ministry

A former government scientist has accused the ministry of agriculture of "half-hearted" monitoring of radiation in food following the 1986 Chernobyl nuclear accident, saying it may have put some Britons at increased risk of cancer, according to New Scientist magazine.

Mr John Jeffers, former director of the Institute of Terrestrial Ecology, which measured radioactive fallout in England, is reported as saying that children, nursing mothers and convalescents from serious illnesses should have been advised not to drink milk for three weeks after the accident. The ministry defended its monitoring of food, saying iodine levels in milk reached only a fifth of recommended safety limits. *Alison Motlak, London*

Rail spending plans show big disparity

Railtrack, the railway infrastructure company privatised last year, yesterday revealed plans for a £16bn (\$26m) spending programme on track, stations and signalling systems. Our Transport Correspondent writes. Meanwhile London Underground, a network still in the public sector, explained how it would implement budget cuts of £700m.

The spending statements from the two companies highlighted the contrast between Railtrack's long-term investment capacity and London Underground's need to respond to changes in government budgets. Railtrack said it would spend £40m

on improvements above ground at London Waterloo, one of its largest stations, while London Underground revealed it would postpone its planned upgrading at Waterloo including a two-year delay in escalator replacements.

Railtrack will spend more than £4m a day over the next 10 years.

Sir Bob Horton, Railtrack chairman, compared the company's plan to spend £800m this year with his estimate of £170m spent by British Rail, the state rail organisation, on infrastructure in its last year. Railtrack would spend 20 per cent more this year than BR's average spend in its last three years, he said.

Minister plans to safeguard partners' assets

By Jim Kelly,
Accountancy Correspondent

The British government yesterday published proposals for a form of partnership designed to protect the assets of individual partners. The proposed law was also designed to stop floods of professional firms led by accountants registering offshore in Jersey, largest of the Channel Islands between England and France, to limit their legal risks.

The government also outlined new safeguards for the clients of partnerships. Mr Ian Lang, chief trade minister, said the new "limited liability partnerships" would protect the personal assets of a partner from legal action arising from the negligence of another partner.

Partners, like directors, could face disqualification.

Mr Lang said the new LLPs would retain the advantages of partnerships - flexibility of capital requirements, privacy of internal constitution, separation of ownership and management and the way they are taxed.

Most accountancy firms and many other partnerships of lawyers, surveyors, architects and actuaries are keen to take up the LLP shield against litigation.

But in return, a government consultation paper outlined a series of safe-

guards for clients and suppliers.

• The new partnerships would have to publish externally audited accounts.

• If they became insolvent liquidators could "claw back" excessive payments to partners.

• Partners would have to give fixed personal guarantees to cover some debts in case of insolvency.

• The new partnerships could face penalties for wrongful trading - just like companies.

• Partners, like directors, could face disqualification.

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Most accountancy firms and many other partnerships of lawyers, surveyors, architects and actuaries are keen to take up the LLP shield against litigation.

By Robert Taylor,
Employment Editor

Britain's largest private sector companies already provide all their employees with workplace standards of treatment that exceed those required by the European Union's social policy agenda.

A Trades Union Congress report said yesterday.

It found that most of the top 50 companies have a working week of fewer than 48 hours and offer at least three weeks' paid holidays to all their staff. The companies also provide equal treatment for their part-time

employees on pay and holiday entitlement.

The survey shows that Britain's biggest and most successful companies are already offering their employees conditions that meet the minimum requirements of the EU's social chapter and the working time directive," said Mr John Monks, the TUC's general secretary.

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No eastern promise

Frederick Stüdemann charts the unexpected fall in the east German property market

Mr Peter Westphal, a Frankfurt businessman, says he has made two big emotional decisions in his life. The first was to marry his wife, which he says was a good decision, the second was to return to Leipzig, his home town in eastern Germany, and invest in the rebuilding of properties owned by his family.

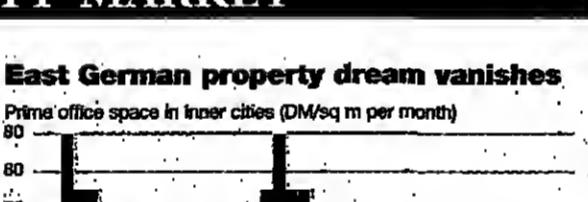
So far, the latter has proved a severe disappointment. Having repurchased several city centre properties which he then renovated, Mr Westphal is now sitting on vacant sites. Finding tenants for the buildings has proved impossible.

His predicament is typical for Leipzig and eastern Germany, where a property investment boom in the years immediately after unification has been followed by over-supply and a huge fall in rents.

Leipzig has an office property vacancy rate of 38 per cent, the highest of all German cities, according to agents Jones Lang Wootton. In 1996, some 95,000 sq m of office space was newly let, leaving 680,000 sq m empty, of which 65 per cent comprised new or modernised buildings. If take-up continues at that rate, it will take Leipzig seven years to clear the backlog of empty space.

But as projects under construction are completed, that calculation is changing for the worse. This year, a further 185,000 sq m of space is set to come on the market.

Rents in Leipzig, historically one of Germany's great trading centres and a magnet for investors, have plum-



over-optimistic assumptions and economic malaise, it has also been distorted by tax breaks offered to investors.

Established by the German government as a means of quickly directing capital eastwards to kick-start the construction sector, the tax breaks offered through closed-end property funds became very popular, especially as taxes rose as the costs of paying for German investment mounted.

Until the end of 1996, investors could write off up to 50 per cent of investment against tax. Since the start of this year, this has been reduced to 25 per cent.

According to Bülwien & Partner, a Munich-based market research company which recently published a study of the German property sector, an estimated DM23bn was ploughed in to the east by closed-end funds.

Although these schemes brought considerable sums of money to the east and boosted the construction sector, they did little for the region's property market. Rather than adhering to conventional criteria, such as location, business climate and tenant prospects, buildings were often erected purely because something had to be built to claim the tax breaks.

The result is that east Germany now has a large supply of new office and residential property which has not been affected just by

Singapore

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margin and headquarters operations in the island, but move manufacturing to cheaper, but equally well-run, areas.

The scheme is co-ordinated by Singapore's Economic Development Board which facilitates and focuses this overseas investment.

The project

Employers see rates on rise

Enter the Almeida Theatre auditorium minutes before its performance of Chekhov's *Ivanov* starts, and there onstage you see Ralph Fiennes, as the play's eponymous protagonist, sitting, reading, in a state of nervous distress. He is at an oblique angle to the audience, and, during the first two of the play's four acts, he remains almost constantly at one oblique angle or another, emotionally as well as physically.

No glamour here: we have few chances to admire the extraordinary blue eyes, the length of neck, the pale glowing complexion. He does not even draw attention to his long hands. Instead, the downward pull at either end of the wide mouth is more obvious than usual. You have to admire the way this movie star plays counter to his popular image. As Ivanov, he gives us an authoritative and highly intelligent portrait of the character's alienation, of Hamletising depression, of alternating neurosis and staleness, of arrogance and self-hatred finally allowed. The strange thing is that obliqueness seems to be his natural condition: yet more natural to Fiennes than it is to Ivanov.

When, in two episodes in the play's latter two acts, he "opens up" to us, physically and emotionally, he still remains guarded, at one remove, shadowed. The handsome baritone voice remains – as they say in opera – veiled. Despite his rightness for the role, and despite the distinction of his acting at every stage, it is as if there is one remove between him and Ivanov. You observe; you admire; you are at no point absorbed.

Maybe that is, here, the point. This *Ivanov* arrives at the Almeida in a new adaptation by David Hare – working again with director Jonathan Kent, as previously in the 1990s on *The Rules of the Game*, *The Life of Galileo*, and *Mother Courage*. In his introduction to the Methuen text of this version, Hare – a good revisionist – argues that *Ivanov* is not an inferior example of the kind of play that Chekhov would later perfect in his four better-known masterpieces, but is a first-rate example of another kind of play. OK: *Ivanov* is part-melodrama, part-satire, bitterly full of the triviality and emul of provincial life; a satirical attitude that had been vivid in Russian theatre since Gogol and that Chekhov never discarded. Its protagonist is as removed from his world as Shakespeare's Hamlet or Molére's Alceste, a forerunner of the alienation variously depicted in our century by Brecht, Camus, et al.

OK but *Ivanov* tends to get stuck in one rut or another, as the later plays do not; and too often we know what will happen next. This notwithstanding, an unusually good case is being made for *Ivanov* here. The last London staging, which involved Alan Bates and Felicity Kendal, was altogether more pallid and less richly detailed.

An unusually good case made for *Ivanov*: Ralph Fiennes in the title role, with Justine Waddell as the young Sasha

Theatre/Alastair Macaulay

An oblique look at Chekhov

Those who recall John Gielgud and Vivien Leigh, much longer ago, tend to agree that they came to the play too late in their careers. Fiennes's acting style – a refined type of Brechtian alienation maybe – certainly gives you a map-like demonstration of the character. By contrast, the irritating minor characters around him (what? Molière called *les fâcheux*) – cast from strength – have an exaggerated liveliness.

Too exaggerated, actually: as so often in Jonathan Kent's stagings, high-gloss acting is too brilliantly displayed. As the ultimate provincial card-playing bore Knysh, Ian McDiarmid (Joint director of the Almeida, here replacing the indisposed John Carter) does more acting on his every entrance than some artists do in their entire careers; at moments, I thought he had turned into

Steven Berkoff before my very eyes. Diane Bull, as the silly, vivid, saccharine, rich Bakhina, does some enchantingly funny acting (head tick-tocking to some ghoulish piano music offstage even while she is listening to another character talk), and then overdoes it.

Oliver Ford Davies – as Ivanov's shabby uncle, Count Shchepetilski, the most vehemently misanthropic character of all – has some dazzling moments of caustic wit and self-aggrandizement, but like most of the minor characters here, orates his lines with a volume worthy of the Olivier auditorium, not the intimate Little Almeida. Anthony O'Donnell, as Ivanov's vigorous but cheating steward Borkin, and Rosemary McHale, as the demanding financier Zinaida, are the loudest and most tense of all:

Bill Paterson, as the latter's husband, the conflicted and wasted Lebedev, best catches the right mixture of sympathetic humanity and its maddening reverse.

Lvov, the self-righteous doctor who shadows Ivanov and tries to denounce him, is very well played by Colin Tierney, who looks and sounds – perfectly – like a junior but stiffer version of Fiennes himself. As the young Sasha – who reads Ivanov's pain and takes him, as he puts it, "like a missionary" – Justine Waddell makes an excellent start. Once she has dropped those stiff rhetorical gestures, she will be twice as good. The final episode in which she rounds on Lvov before the assembled company is the production's most exciting passage.

The best performance of all is by

Harriet Walter, as Ivanov's Jewish, tubercular, wife – the play's most poignant character, cut off from her religion, her family, her husband, and, soon, her life. Alone in this cast, Walter catches you up in her nervous system; alone, she makes the oh-so-Russian instantaneous swings from joy to despair convincing. Her heart seems in her mouth, in her breathing, to her diction. Curiously, this helps the rest of the play. It is she who is dying, and this fact makes the living characters around her seem artificial, trivial, or – in her husband's case – defeated. Bit by bit, the elements of this production – individually often so questionable – fall into a proportion that is haunting and disturbing.

Almeida Theatre, N1. Sponsor: AT&T

Theatre/Sarah Hemming

Exploration of trust and betrayal

For Richard Nelson, a playwright who works on both sides of the Atlantic and who frequently writes about Anglo-American relations, it was surely only a matter of time before he tackled the War of Independence. And what a perfect subject he found in Benedict Arnold, the American military hero who swapped sides in the war and has been banished to the naughty corner of American history ever since. For in Arnold, generally dismissed in the US as a perfidious traitor, Nelson has spotted a character who could be used as a prism through which to view the complex tussle between the old and the new world.

In *The General From America* Nelson does not set out simply to rehabilitate Arnold, but he does suggest that the truth might have been more complex than people like to believe. He picks away at Arnold, hinting at one motive after another for his sudden defection.

When we meet the general, he is sitting in his garden, nursing the leg

wounded in military action and listening to a list of complaints served against him, most of them to do with profiteering. He roundly proclaims his innocence, and his outrage that his devotion and skill should be rewarded in this manner.

Throughout the play, Nelson makes it plain that Arnold is a superb soldier and a man passionately in love with his country. He also draws him as a man devoted to his sweet young wife, which makes his decision to abandon her, barely pregnant, when he jumps ship, all the more striking, adding to the impression that he must have been sorely provoked.

So what does provoke him? Nelson puts forward the complaints against Arnold, the lack of remuneration for his services, the apparent conspiracy against him, but above all, his humiliation and shock when George Washington, whom he "regards almost as a father", publicly rebukes him for his conduct.

Dramatically, this even-handedness

is frustrating. We want to emerge knowing why he did it, and we don't. And there is the frustration of missed opportunities. One senses the possibility for some really juicy writing as Arnold grapples with his conflicting feelings, but here he makes the jump from being hurt by Washington to plotting to have him ambushed without us being privy to the process in-between.

Thematically, however, the play is

fascinating. Nelson explores trust and betrayal, pragmatism and idealism, on many levels. We see Washington plotting to "betray" Arnold for what he believed to be the greater good; Arnold forced to "betray" his country; Arnold forced to "betray" his wife; his wife forced to "betray" him. And we leave with a sense of the messy, painful side of the birth of the nation.

There are some fine performances in Howard Davies's taut, atmospheric RSC production. James Laurenson plays Arnold as an old bulldog of a man: proud, defensive, gruff, but also tender, passionate and lovable. There

are nicely shaded performances from Jo McInnes as his adoring young wife and Rachel Joyce as his jealously protective sister. Corin Redgrave makes you see something of Washington's dilemma, a man torn between saving one soldier or saving many, and David Tennant squirms as the young soldier who has to bring Arnold to book. In the English camp, Adam Godley is touching as the fey young Major Andre, who is foolishly allowed to try and pull in Arnold by his instigated general (John Woodvine, making a good fist of a sketchily written part).

There are moments when both play and production fail to convince. And no matter how many times Arnold strikes his chest and proclaims "I love my country", it is not enough to illuminate his patriotism. This play may grip throughout, but it still does not get under the skin of the general from America.

Continues in rep at the Pit, London EC2 (0171-638 8891).

Concerts Lyrical Ligeti

Given the impact of December's Ligeti concerts in London, it seemed unreasonable to hope this week's events would match their impact. So much for expectations. Wednesday's pair of concerts in the Queen Elizabeth Hall, the latest in the Philharmonic Orchestra's long-range Ligeti project, may have been smaller in scale, but they were more of an eye-opener because they captured Ligeti's personality over a broader canvas. Here we had the advanced microtonal experiments of *Ramifications* (1969), the comic colouratura arias from *Le Grand Macabre* (1978), the compact rhythmic inventiveness of the piano *Etudes* (1985 onwards) and the melodic seriousness of the Violin Concerto (1990).

The concerto stood head and shoulders above the rest. Ligeti has said one of the reasons he accepted the challenge of writing a violin concerto was that it would force him to confront the problem of melody. But when it was first heard as a three-movement torso six years ago, the initial impression was of a composer still grappling with new structures of harmony and rhythm. Frank Peter Zimmermann's performance of the completed five-movement work, with the Philharmonic conducted by Esa-Pekka Salonen, created a very different impression. The concerto stood head and shoulders above the rest. Ligeti has said one of the reasons he accepted the challenge of writing a violin concerto was that it would force him to confront the problem of melody. But when it was first heard as a three-movement torso six years ago, the initial impression was of a composer still grappling with new structures of harmony and rhythm. Frank Peter Zimmermann's performance of the completed five-movement work, with the Philharmonic conducted by Esa-Pekka Salonen, created a very different impression.

There is indeed a fascinating range of harmonic and textural subtlety, not least in the eerie use of ocarinas and some exotic strumming effects on the strings, but these are overshadowed by the concerto's sureness of form, its rich, expansive lyricism and the scale of its musical imagination. In the Ligeti canon its directness of expression is almost unique, as far removed from the "Clocks and Clouds" cliché (which the Philharmonia has used to market its Ligeti project) as it is from the subversive mask behind which the composer likes to hide.

The nearest the concerto gets to is that is the opening movement, which finds Ligeti up to all his old tricks with rhythm and intonation. The second and fourth movements have the character of an elegy – the one developed into a strange incantation, as soulful as any Hungarian composer ever composed, the other a passacaglia of almost unbearable intensity. The central interlude is a fluid melody built into a frenzy of cascading winds, while the soloist's cadenza in the finale echoes the gypsy traditions of Ligeti's native Transylvania.

Anyone familiar with the Walton or Szymonowski concertos will be no stranger to this territory. The orchestra may be small, but the size of Ligeti's ideas, and the ambition with which he develops them, are boundless. So it is good to find a violinist of Zimmermann's stature taking the concerto into his repertoire: he glides through its technical challenges with ease, and bringing a warmth of tone and radiant musicality to its melodies.

Rather than showcasing Ligeti's works alone, the Philharmonia has sensibly tried to set them in context. Wednesday's main concert framed the concerto and *Ramifications* with accounts of Ravel's *Mother Goose* suite and Bartók's *Music for Strings, Percussion and Celesta*. And in an early evening recital, we heard Ligeti in froth-nonsense-mode, in the shape of Elgar Howorth's 1987 arrangement of the *Macabre* extracts (brilliantly interpreted by Shytle Ehler), and Ligeti the inveterate games-player: Pierre-Laurent Aimard despatched all 15 *Etudes* with insolent charm, without being able to hide the fact that some are extremely formulaic. Ligeti gives a talk tomorrow before the final concert in this group, and the programmes are repeated next month in Frankfurt, Bremen, Brussels and Paris.

Andrew Clark



James Laurenson as Arnold in 'The General From America'

include René Kollo and Hurst

Hiestermann; 5.30pm; Feb 23

programme includes works by Schumann; 8pm; Feb 23

■ BRUSSELS

CONCERT

Palais des Beaux-Arts Tel: 32-2-5078200 (Concerts)

● Orchestre Symphonique de la Monnaie: with conductor Rudolf Barshai, bass Eldar Aliev and pianist Aleksander Madzar perform works by Mozart and Shostakovich; 8pm; Feb 23

■ COPENHAGEN

OPERA

Det Kongelige Teater - The Royal Theatre Tel: 45-33 89 69 69

● Dialogues des Carmélites: by Poulenc. Conducted by Jan Latham Koenig, performed by the Royal Danish Opera. Soloists include Lone Koppel and Catherine Dubosc; 8pm; Feb 24

■ DRESDEN

OPERA

Sächsische Staatsoper Dresden Tel: 49-351-49110

● Fidelio: by Beethoven. Conducted by Christof Prégardien and performed by the Staatsoper Dresden. Soloists include Waltraud Vogel, Ute Söhl and Klaus König; 7pm; Feb 23

■ FRANKFURT

CONCERT

Amts Oper Tel: 49-69-1340400

● Der Ring des Nibelungen: Siegfried: by Wagner. Conducted by Jiri Kout, performed by the Deutsche Oper Berlin. Soloists

■ BERLIN

CONCERT

Konzerthaus Berlin Tel: 49-30-203090

● Rundfunk-Sinfonieorchester Berlin: with conductor Serge Baudo and flautist Silke Uhlig perform works by Tchaikovsky, Mozart, Debussy and Bartók; 8pm; Feb 23

■ OPERA

Deutsche Oper Berlin Tel: 49-30-3458401

● Der Ring des Nibelungen: Siegfried: by Wagner. Conducted by Jiri Kout, performed by the Deutsche Oper Berlin. Soloists

■ BARCELONA

EXHIBITION

Fundació Joan Miró Tel: 34-3-3291908

● Exquisite bodies: exhibition of works by artists Lili LoCutto and William Outcault, examining the vulnerable nature of the human body using state-of-the-art technologies; to Mar 16

■ ARTS GUIDE

■ COLOGNE

Det Kongelige Teater - The Royal Theatre Tel: 45-33 89 69 69

■ FRIDAY

■ FRID

COMMENT & ANALYSIS

The dragon's new head

Jiang Zemin is taking control of China following Deng Xiaoping's death, but his every move will be scrutinised, says Tony Walker

The emperor is dead, long live the emperor! President Jiang Zemin has spent years preparing to assume the mantle of China's leader after Deng Xiaoping, but he could be excused for feeling overwhelmed by the task.

Mr Jiang, whose official titles also include general-secretary of the Communist party and chairman of the Central Military Commission, faces a heavy burden in guiding China towards the new millennium.

An incapacitated Deng had ceased to wield direct influence but, as long as he survived, he provided cover for China's rulers to pursue policies in his name. Now the 70-year-old Mr Jiang, at the centre of a collective leadership, will have to take responsibility in his own right.

This poses the question, raised by one western analyst yesterday: "Does Jiang Zemin measure up to the cold winds of reality now that Deng Xiaoping is no longer with us?"

It was Deng who set the course for China in the latter part of the 20th century, but it will be for Mr Jiang and his colleagues to implement that legacy.

Challenges abound in what is politically a critical year. China's resumption of sovereignty over Hong Kong, a process that will be the subject of intense scrutiny, will be a significant test.

Chinese leaders are also preparing for a National Party Congress, due in October. The importance of this event, held every five years, can hardly be exaggerated.

But Deng's death also presents China's leadership with opportunities. His long illness weighed heavily on the system, preventing his successors from asserting themselves. Now they will be less constrained, although every statement and every decision in this new period will be minutely examined at home and abroad.

"Jiang Zemin begins a highly political year in a strong position," says Mr Kenneth Lieberthal, professor of Chinese History at Michigan University. "But, with a new leadership feeling its way, there is always the danger of stasis setting in where countervailing interests cannot be resolved."

Mr Jiang's leadership abilities have not been fully tested, but analysis give him credit for methodically consolidating his hold on power by cultivating various wings of the party and the powerful military. A former mayor and party secretary of Shanghai in 1989 he was plucked from relative obscurity to become a stop-gap leader of the Communist party after the crisis provoked by the massacre of student protesters in Beijing's Tiananmen square.

Jiang Zemin could not have done any more," says one analyst. "He has done all the right things and got himself into a pretty good position."

Now at the helm, Mr Jiang's immediate task - after presiding over Deng's funeral - is to convince the country and the international community that he is firmly in control and committed to pressing on with reforms. Investors, in particular, will be highly sensitive to any indication of disarray in the decision-making process.

These policy documents are critically important in China, much more so, for example, than the State of the Union address in the US. They are subject to endless argument and debate. Mr Jiang presided over the 1992 congress in his capacity as party general-secretary, but this year's gathering will be of much greater significance both for him and the party itself.

For the first time since Deng initiated China's economic reforms at the Third Plenum of the 11th Central Committee in 1978, he will be neither a participant nor a presence behind the scenes. The spotlight will be firmly on the new leadership, particularly Mr Jiang.

It would be misleading, however, to cast Mr Jiang's role so far as merely a custodian of

Deng's policies. Given that Deng had been incapacitated for the past two years, many recent policy achievements are those of Mr Jiang and his colleagues.

Perhaps the most significant is the recent reduction of inflation to below double digits from a post-1949 revolution high of more than 20 per cent in 1994, while maintaining fast economic growth.

The "soft landing" has boosted government confidence in its economic management and helped to strengthen consensus within the leadership about the need for prudent fiscal and monetary policies. Deng's death will probably reinforce a cautious approach towards economic reform, especially given the political sensitivity of this year.

"One would not expect much to be done as far as new economic

initiatives are concerned between now and early next year at the time of the National People's Congress which will elect a new premier," says a western official.

"But at the same time the leadership cannot stand still."

Mr Jiang will face the perennial problem of how fast to pur-



Gordon Pinn

ane reform of state enterprises, especially with unemployment rising sharply. In their efforts to turn the screws on loss-making enterprises, the authorities need to assess the risk of escalating the sporadic protests of laid-off workers into widespread instability.

Mr Jiang has other economic headaches that are hardly less burdensome. Balancing development between the wealthier coastal provinces and impoverished inland areas is one concern; another is the often tense relations between the centre and the provinces.

Mr Jiang will be preoccupied with such domestic questions, but he also faces a hectic international schedule. China's relations with the US have moved up several gears with the scheduled visit next week of Mrs Madeline Albright, the US secretary of state, and in March of Mr Al Gore, the vice-president.

President Jiang and Bill Clinton are expected to exchange visits over the next 12 months. China's leader has made no secret of his desire for improving ties with Washington.

Mr Jiang is already a familiar figure at Asia/Pacific Economic Cooperation summits, and more is likely to be seen of him at other international forums.

China's new leader will have ample opportunity in the next year to showcase his abilities on a national and international stage. His performance will be watched carefully for any signs of faltering. For China's leadership, and for Mr Jiang in particular, the stakes are high. He cannot afford to stumble.

Mr Jiang will also, sooner or later, have to tackle the vexed issue of political reform, though there appears little appetite within the leadership for making big changes to the political institutions.

"The challenge for Deng's successors is whether they can create a new legitimacy that will be the basis for completing China's transition into a functioning, modern nation-state," says Mr Lucian Pye, professor emeritus of political science at Massachusetts Institute of Technology.

Other unfinished business includes a possible revision of the official verdict on the 1989 Tiananmen square massacre. Influential party members are quietly demanding such a revision. They believe the party's credibility would be bolstered by admitting that excessive force was used and that it was inappropriate to brand student protesters as

counter-revolutionary criminals.

The death of Deng - who sanctioned the suppression of students - has opened the way for a revision. But such a step is probably some way off and would be approached with great caution, given the implication for figures such as Premier Li Peng, who was partly responsible for the crackdown.

Mr Jiang's handling of such a process, like Deng's oversight of the verdict on Mao Zedong's contribution to the revolution, would provide a significant test of his leadership.

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Financial Times

50 years ago

Independence For India
Mr Atlee, the Prime Minister, said in the Commons yesterday that the present state of uncertainty between the parties in India was fraught with danger and could not be indefinitely prolonged. It was the British Government's definite intention to take the necessary steps to effect a transfer of power into responsible Indian hands by not later than June, 1948. The Prime Minister announced the termination of the appointment of Field Marshal Lord Wavell as Viceroy of India and the appointment of Lord Mountbatten as his successor.

Australian Bank Merger
Two Australian banks, with combined assets of nearly \$200 million, are to be amalgamated. Directors of the Bank of Australasia and the Union Bank of Australia recommend the merger on a share-for-share basis.

The February 1945 meeting was, of course, an agreement between the US, Britain and the Soviet Union to carve up post-war Europe - which is precisely what the government does not want to happen to Thomson-CSF.

But then France wasn't present at Yalta, which perhaps explains the tendency to remember it as more of a

meeting and less as a carve-up.

OBSERVER**Driving Mr Wisner**

■ Frank Wisner, the American ambassador to Delhi, is flying the flag. Now US car giant General Motors has introduced its Astra model on to India's roads. Wisner has sensibly borrowed one.

He's swapped over his diplomatic plates and, for good measure, hoisted the stars and stripes on the front wing. Delhi cocktail parties have since been hearing about the Astra's air conditioning, ride quality, and side-impact protection.

Given that Ford has just introduced its debut model in India, protocol dictates that ambassadorial props will be fitted next to a 1.3 litre Escort. Indeed, Wisner may set a trend. Look out for Japan's ambassador cruising Delhi's boulevards in a Mitsubishi Lancer, Korea's in a Daewoo Cielo and Italy's in a Little Flat Uno. Lacking any UK motor industry presence in India, poor David Gore-Booth, the British High Commissioner, will have to make do with his blue Rolls-Royce.

Taste test

■ The French courts yesterday saw the end of a bitter case concerning the new Milos

Kuchma's new anti-corruption drive. But cynical Kiev hands doubt Kuchma's "clean hands" campaign goes beyond a good, old-fashioned political purge, given that all the targeted ministers are allies of prime minister Pavlo Lazarenko.

Similarly, it's no accident that Molodaya Ukraine's editor is Kuchma's former press spokesman. Asked how close the paper and the president's aides are, the editor replies: "Let's just say we're on the same team." You might as well be getting it from the horse's mouth.

Demonic plot

■ Hell hath no fury like a senator suspended. Miriam Defensor Santiago, the firebrand anti-corruption senator who lost by a whisker to President Fidel Ramos in the 1992 elections, has been suspended from the Philippines senate for 90 days.

Santiago has herself been accused of violating an anti-graft and corruption act by approving the legislation of aliens who arrived in the Philippines before the cut-off date in 1984. Subject to confirmation by the Senate ethics committee, Santiago could be out of the senate within a matter of days.

Not known for taking defeat lying down - she contested the results after the last presidential elections - the fiery Santiago, it's her accident the attacks coincide with President Leonid

who is chairman of the Senate committee on constitutional amendments, accused Ramos of concocting a "demonic, satanic, sinister informal plot" to oust her. The plot, she contends, is intended to pave the way for a change in the constitution which would allow him a second term as president.

The debate over constitutional change is arousing strong passions in Asia's most unruly democracy. Santiago's last speech on the subject was a vitriolic attack on the courts, the commission on elections and, of course, President Ramos himself.

Absent friends

■ The French press seems to have got its history slightly wrong in persistently dubbing as "a Yalta agreement" the government's vain efforts to bring Lagardere and Alcatel together to jointly bid for Thomson-CSF.

The February 1945 meeting was, of course, an agreement between the US, Britain and the Soviet Union to carve up post-war Europe - which is precisely what the government does not want to happen to Thomson-CSF.

But then France wasn't present at Yalta, which perhaps explains the tendency to remember it as more of a

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FINANCIAL TIMES

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Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Friday February 21 1997

Jiang faces the world

China's leaders have decreed a brief six days of mourning for Deng Xiaoping. Then they must face the daunting challenges he has left behind. It will be an acutely sensitive time, as the world watches for signs of a power struggle at home, and any retreat from the open-door policy abroad.

Top of their agenda must be Hong Kong, and the challenge of absorbing a potentially rebellious capitalist enclave in July. Then within months they must hold the Communist party congress, which will shape the leadership for the millennium.

The country can ill afford a leadership dispute which would distract from these challenges. But Deng was a revered figure with the power, even from his deathbed, to unify the nation.

His loss means decision-making is likely to become more cumbersome. China's rulers will tend to err on the side of caution as the hierarchy adjusts to the new reality. That suggests a heightened risk of tension in Beijing's dealings with the outside world.

It would be simplistic to think that President Jiang Zemin will prove to be a stop-gap leader. He is no visionary, but he has used his time in office to consolidate support, and there is no obvious rival. Mr Jiang has paid a price for the coalition he has built, however. Partly to satisfy the military, he has become more conservative: evident in China's greater stridency over Taiwan, its harsh stand on Tibet, its suppression of dissidents, and in its tough line on civil liberties in Hong Kong.

The handover of Hong Kong will be a critical test. Yesterday

Russian roulette

Few investors with a taste for emerging markets have been able to ignore the remarkable recent performance of Russian stocks. The market rose more than 150 per cent in dollar terms last year, and has not stopped rising yet. Stock values are up a further 50 per cent since the start of 1997. The mad dash into Russia promises to make some investors - and some Russian companies - very rich indeed. Whether it will lay the groundwork for an effective form of capitalism is another matter.

The stock market's success will only filter through to the real economy when it provides more than speculative gains, enabling companies to raise much-needed investment capital and new owners to take control of companies and turn them around. For the market to do either of these things, Russian companies will have to become much more transparent, and much more respectful of shareholders' rights.

At present, foreign investors often have only minimal information on companies' assets and returns. Even where companies seem clearly undervalued relative to their underlying assets (as with many of the large energy companies), recent examples of shady insider deals

Health pains

This week's figures for the waiting lists at National Health Service hospitals are bad news not just for the UK government but for the service itself. The small but significant rise in the numbers waiting over a year - up by 6,500 to just under 22,000 - reverses a trend which has seen a spectacular drop from 200,000 over the past five years.

The reason is not hard to identify. To the standard pressures on health spending - a slowly ageing population and the costs of medical advance - two factors have been added. A continuing, though poorly understood, rise in emergency admissions, plus the extraordinarily tight financial settlement for the NHS this year.

The change in the trend may be more than merely temporary, however. Next year's NHS settlement, while more generous, will still leave the real terms increase in spending averaged over the two years at below 3 per cent - the figure which recent history demonstrates is needed to allow the NHS broadly to keep pace with rising expectations and the ability of modern medicine to deliver. The outlook for the following year, under spending plans to which Labour too is now committed, looks even bleaker.

There is a real danger here. In

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EU 'losing billions to cross-border crime'

By Neil Buckley in Strasbourg

International criminals are exploiting the removal of border controls in the European Union and a lack of co-operation between member states to avoid customs duties worth billions of ecus, according to a European Parliament inquiry.

The failure of the European Commission, EU ministers and customs services to clamp down on smuggling - mainly of cigarettes - costs at least Ecu4.5bn (£5.19bn) in lost revenues a year, the inquiry report says. But the total may run into tens of billions.

The report on "transit fraud", with its recommendations for counter measures, will be debated by the European Parliament next month.

The probe began in December 1995, and was the first under investigative powers granted to the parliament in the 1992 Maastricht treaty.

Brussels is accused of failing to use budgeted funds to

create computer systems to coordinate goods monitoring. Member states and customs services are also criticised.

Closer EU co-operation to fight cross-border crime following creation of the single market is a central topic in negotiations on a new Union treaty, due to be signed in June.

The EU's transit regime allows goods to enter its territory without paying duty, provided they cross and leave the single market intact, or pay duty at their final EU destination. The regime has been extended to European Free Trade Area countries.

But the report says many goods never reach their official destination, and supposedly trans-EU cargoes end up in EU states, without paying duties.

Arcade monitoring systems cannot cope with 18m transit operations a year, and are easily circumvented by criminal groups using incomplete or forged documents.

The victims are often freight

forwarding companies which give financial guarantees that cargoes will reach their destination. When goods go astray, customs offices claim the guarantees rather than chasing the fraudsters or tightening up their regime, the report adds.

Mr John Tomlinson, chairman of the parliamentary inquiry, said that these financial guarantees, in lieu of duty, were estimated at Ecu450bn a year. Even a 1 per cent fraud rate would be worth Ecu4.5bn and the true total might be many times higher.

Efforts to tackle fraud are hampered by different legal systems, lack of cross-border co-operation and complex bureaucracy, the report says.

The report's recommendations include computerisation of transit monitoring, creation of EU-wide customs investigation and training bodies, spot checks on goods in transit, and the creation of a European "judicial directory" to harmonise customs laws.

Hume hits at Sinn Féin as 'vote for violence'

By John Murray Brown
in Dublin

Mr John Hume, one of the architects of the Northern Ireland peace process, yesterday warned that a vote for Sinn Féin in the British general election would be a vote for "the killing of innocent human beings by the IRA".

Mr Hume's strongest criticism of the republican movement suggested that his moderate nationalist Social Democratic and Labour party was about to break with Mr Gerry Adams, president of Sinn Féin, the political wing of the IRA. The two started talks about a Northern Ireland peace process in 1992.

However, Irish officials said the SDLP leader was probably trying to counter a challenge from Sinn Féin for the Catholic vote in the election. Sinn Féin achieved a record 15 per cent of the vote in elections for the Northern Ireland assembly last year.

The critique, which was published in the Irish News, Northern Ireland's main nationalist newspaper, comes amid signs of hardening attitudes towards Sinn Féin in Dublin, and suggestions that the US administration may be taking a sceptical view of the party's commitment to non-violence.

Ms Madeleine Albright, US secretary of state, said in London this week that President Bill Clinton wanted to see "a credible ceasefire" before Sinn Féin was admitted to multi-party talks in Belfast.

Mr Hume accused Sinn Féin of "electoral malpractice".

Recent attacks in Londonderry, he said, were "a brutal and cowardly attempt to intimidate SDLP members".

Mr Wolfensohn also threatened to make public two independent reports prepared last year at the urging of the green lobbies on the Pangue and Ralco projects. One report, by Professor Theodore Downing of Arizona University, was completed last May, but has not yet been published.

Endesa insisted yesterday that it had complied strictly with all its obligations.

Chilean utility risks loan default in environment row

By Imogen Mark in Santiago
and Mark Suzman
in Washington

The International Finance Corporation, the private-sector arm of the World Bank, is threatening to declare leading Chilean company Endesa in default on a loan for failing to meet environmental conditions in its lending contract.

Endesa, Chile's biggest private generator and one of its bluest chip companies, has just joined the exclusive "century bond" club with the issue of \$200m in 100-year bonds.

The unprecedented warning was given in a letter this month to Mr Eduardo Aninat, the Chilean finance minister, by Mr James Wolfensohn, the World Bank president, who indirectly urged the Chilean government to mediate.

The IFC loan, for \$150m, relates to the Pangue hydroelectric project, the first of two big schemes which Endesa is

building on the Bio-Bio river in southern Chile.

Pangue, a 450MW plant, is due to be inaugurated by President Eduardo Frei next month. But the projects have been attacked from the outset by local and US environmental groups because the areas being flooded are home to some 50 small communities of Pehuenche Indians.

Partly as a result of these pressures, the IFC made several conditions in the loan contract, setting up a trust foundation to help the Indian families who would have to be resettled, and setting terms to evaluate and minimise environmental impact.

However, in his letter Mr Wolfensohn said Endesa had not complied with the agreed conditions. "We have spent the past several months trying to find an agreement with Endesa regarding the accumulative impact assessment of Ralco [the second project] and

other outstanding environmental and social issues concerning Pangue, but with little, if any, result," he wrote.

"If Endesa continues on the course it seems to have chosen we are heading towards a conflict and we will have no choice but to declare Endesa in default."

The IFC said yesterday that since the letter was sent on February 6 a high-level delegation had visited Chile and "some progress is being made". He expected further meetings soon.

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Life carries on in Deng's capitalist crucible

Continued from Page 1

tribute. China's paramount leader, a renowned pragmatist, was an advocate of business as usual. And the city's buzz suggested that, in Shenzhen at least, his reforms have taken deep root.

But Shenzhen is effectively just sixteen years old, and in the eyes of China's more conservative leaders it has not proved an entirely successful experiment. With affluence

and industry have come vice and corruption. Anti-graft riots in 1992, sent a shiver down the leadership's spine.

Jiang Zemin, now at the centre of Beijing's core leadership, has set great store on ideological values, one of the few commodities in short supply in Shenzhen.

Deng remains on the billboard, underneath a slogan decreeing 100 years of unchanged direction. But he is no longer around to steer.

● Mr Tung Chee-hwa, Hong Kong's future leader, will retain all the top government policy officials in his administration after the colony returns to Chinese sovereignty on July 1, he said yesterday.

The appointments ensure continuity in the civil service which will help to maintain the stability of Hong Kong.

Mr Tung said shortly after his return from Beijing, where his choices had been approved by China's central government.

The SDLP has four Westminster seats but Catholics are in the majority in seven of the 18 constituencies.

For the first time, Mr Hume hinted that without an IRA cessation, the SDLP might be prepared to "look elsewhere", suggesting that the party might deal directly with the Ulster Unionists on the constitution.

However, speaking later to reporters in Dublin, Mr Hume stressed he intended to continue to maintain contact with Mr Adams.

Hume not for turning, Page 5

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COMPANIES AND FINANCE: THE AMERICAS

Higher fee income helps Itaú rise 73%

By Jonathan Wheatley
in São Paulo

Banco Itaú, Brazil's second-biggest private sector banking group, raised profits from R\$347m in 1995 to R\$502m (US\$373m) last year, helped by bigger net interest margins and a 65.6 per cent increase in fee income.

The figures take no account of inflation of about 10 per cent during the year.

in accordance with legislation introduced in 1995, Itaú said that under the old system of adjusting for inflation, its profits would have been less at R\$335m.

Headline figures were released earlier this week.

Income from net interest margins rose 9.7 per cent to R\$3.0bn. Mr Roberto Setubal, president, said a cut of about one third in interest rate spreads had been com-

pensated with a similar increase in credit operations. Total assets rose from R\$24.45bn to R\$32.04bn. Earnings from asset management and service fees were R\$1.42bn. Higher income from these sources enabled the bank to increase provisions for non-performing loans by R\$1.65bn.

Default continues to be a serious problem for many Brazilian banks. In the high

inflation era, most derived the bulk of their profits from not passing on the full benefits of higher interest rates to their customers. But the government's economic reforms of 1994 forced them to turn to more traditional sources of income, and many have found lending a hard skill to learn.

Itaú and Banco Bradesco, its bigger private-sector rival, have cultivated a repu-

tation for conservatism, partly by making generous provisions against non-performance.

Itaú's conservatism helped earn it an AAA rating from IBCA, the international rating agency. Mr Seubal said the bank planned to publish its 1996 accounts following US accounting standards during the first half of 1997.

Asked if this was a signal that Itaú was preparing an

overseas depository receipt programme, he said: "We are preparing the way for an eventual exposure on international capital markets. But the bank has sufficient capital for there to be no urgency."

Itaú's capital adequacy as measured by the Bank for International Settlements' ratio is 20.9 per cent, well above the minimum set by the BIS of 8 per cent.

Revenues were up 9 per cent to \$28.2bn for the year.

Revenues for the fourth quarter were hampered by the strong dollar, with premium growth of 5.9 per cent in local currencies outside the US translating into 0.5 per cent growth for the year in dollar terms.

Worldwide life assurance showed strong growth for the quarter, gaining 13.6 per cent in dollar terms compared with the equivalent quarter of 1995.

Underwriting strength improved slightly, with the combined ratio, showing the proportion of premiums taken up by losses and administrative costs, falling from 97.0 to 96.87. Unlike most US property and casualty insurers, AIG managed to reduce its catastrophe losses to \$79m, from \$100m in 1995.

The company expanded aggressively overseas during the year, launching direct equity investment funds to invest in Russia and Latin America. More funds are to follow this year.

John Authors, New York

GM cool on quick Delphi flotation

By Haig Simonian,
Motor Industry
Correspondent

General Motors, the world's biggest carmaker, yesterday damped speculation about an imminent flotation of 20 per cent of its Delphi parts subsidiary.

It noted that shareholder and regulator approval for restructuring its components operations would not be completed until mid-year at the earliest.

Mr Jack Smith, GM chairman, said this week that the group would wish to retain at least 80 per cent of Delphi, the world's biggest car parts group.

Delphi's sales, amounting to \$27.8bn in 1996, should exceed \$33bn once its planned merger with the Delco Electronics division of GM's Hughes Electronics subsidiary is approved later this year.

Delco Electronics, which ranges from in-car entertainment systems to engine management systems, had sales of \$5.4bn last year, making it about the size of one of Delphi's six divisions.

However, Mr Smith hinted that GM might keep sole control of some core Delco-Delphi technologies in the event of a float. He did not indicate what these might be.

One model for the combined components concern could be Japan's Denso Corp, which is closely linked to Toyota Motor, but sells to a range of carmakers.

Mr Smith made clear that the Delphi-Delco merger would produce substantial savings, but declined to specify their size.

The restructuring follows GM's decision last month to sell Hughes' defence operations - one of its three divisions - to Raytheon. Splitting off Delco Electronics from Hughes will leave the latter as a pure space and telecommunications company.

Copper's contribution was up sharply in 1996, helped by new mines in Chile and Australia. Placer is buying-in the minority 9 per cent of Australia's Highlands Gold and will soon own 50 per cent of the big Porgera gold mine in Papua New Guinea.

At year-end, gold reserves were 26.5m ounces, including Las Cristinas in Venezuela, up from 21m ounces a year earlier. Two new North American mines start up this year. Capital spending will total \$550m in 1997, up from \$416m in 1996.

Placer said it was continuing to study the impact of the Busang project on its earlier proposal to merge with Bre-X, the Canadian company which discovered Busang.

It hopes to start building the \$576m Las Cristinas mine, in which it has a 70 per cent interest, "within months".

Robert Gibbons, Montreal

National Bank up 12% in term

National Bank, the smallest of Canada's "big six", led the way in reporting for the first quarter of fiscal 1997 with a 12 per cent jump in net profit to C\$84m (US\$61.9m), or 46 cents a share, against C\$75m, or 41 cents, a year earlier. Investment banking and brokerage contributed C\$3m against C\$5m. The quarterly dividend is being raised from 12 cents to 15 cents.

The other big banks begin reporting next week.

Robert Gibbons

US chief executives' pay up 7.6%

By Tracy Corrigan
in New York

Chief executives in the US saw their salaries rise by 7.6 per cent last year, compared with 4.6 per cent budgeted for their employees, according to a report by Arthur Andersen and the Financial Executive Institute.

Chief financial officers also did better than their juniors, gaining 7 per cent. Executive pay as a whole rose 6.6 per cent.

The report, released yes-

terday, also noted that stock options were an increasingly large part of executive compensation, with the value of options granted to chief executives estimated to equal base pay.

The most common measures for incentive plans such as stock options and bonuses were the company's net income (38 per cent) and earnings before interest and taxes (29 per cent), the report found.

Arthur Andersen and the FEI surveyed 428 companies

on compensation practices for 24 senior positions, compiling data on 3,500 executives.

Mr Jim Hughes, a senior manager at Arthur Andersen's Human Capital Services Group, said option schemes were universal at technology companies, but other sectors, particularly utilities, lagged behind.

The financial services industry, slow to introduce options, was catching up, he said.

"The technology compa-

nies are still the leaders in this area. And they [stock options] are pushing down into lower management."

The research found that there was no differentiation between pay in different areas of the country according to cost of living.

"Chief executives' compensation is not adjusted because it's a national or international market," Mr Hughes said.

The average base salary in 1996 for a chief financial officer at a public company was

\$196,400,

compared with

\$189,500 at a privately-held company, the survey found.

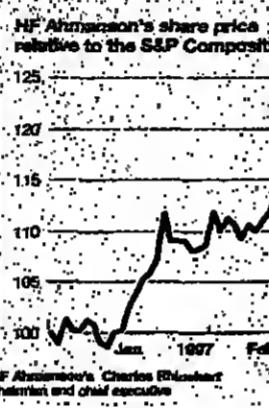
Mr Hughes said chief financial officer compensation was rising steadily as the role became broader and as companies started tapping them for the chief executive slot.

Executive Total Compensation Report (1996). From Vantage Source, a division of Arthur Andersen. \$995. In the US, call 800 872 2454. In the US; elsewhere, call 941 365 9469, extension 2822.

First the banks, now the thriffs

HF Ahmanson's bid for Great Western may herald consolidation in the sector

Building its presence

was followed by branch closures and job losses. Almost all the job cuts - 23 per cent of the combined workforce - came from former First Interstate employees.

Ahmanson's team of advisers, made up of Credit Suisse First Boston of New York, Montgomery Securities of San Francisco, and the New York law firm of Sullivan & Cromwell, is identical to that assembled by Wells Fargo.

Initial share price reactions suggested that the stock market was betting on a quick win by Ahmanson: its shares rose 11 per cent on Tuesday, an astonishing performance for a company that had just announced a hostile bid.

But its shares have since subsided, shedding \$2 on Wednesday, a slide which appeared to be continuing yesterday morning.

Great Western gained 25 cents on Wednesday and another 75 cents early yesterday, to stand at \$45.1 - \$1.15 up on its closing price on Friday. This reflects growing apprehension that

Ahmanson will not be given a clear run.

The deal seems certain to be contested. Great Western has little chance of staying independent, but it is motivated to avoid the kind of job losses that would follow an Ahmanson takeover and there is no shortage of alternative bidders.

It has reunited the team which advised First Interstate, with Goldman Sachs and the New York law firm of Skadden, Arps, Slate, Meagher and Flom. Like Ahmanson, Great Western has hired several former First Interstate executives.

Any rival bid would have a different rationale from Ahmanson's cost-cutting.

Much of recent consolidation in US banking has been geographically motivated. Banks have bought franchises outside their home states to build "super-regional" retail banks, such as North Carolina-based NationsBank and First Union, and Banc One and

KeyCorp, of Ohio.

The Minnesota-based First Bank System, another super-regional bank, forced up the price Wells Fargo had to pay for First Interstate when it unsuccessfully entered the bidding as a "white knight". Such a merger would have allowed significant savings in the banks' wholesale businesses, but would have relied on keeping many branches open.

Banks often buy thriffs to expand market share, and more than 300 acquisitions have taken place since such deals were permitted in 1989. However, the current favourite white knight, which some analysts think has a greater chance than Ahmanson of becoming victorious, is another thrift - Washington Mutual, based in Washington state. Its chief executive, Mr Kerry Killinger, is known as "Jaws" in the California banking community.

Washington Mutual has made a series of acquisitions on the West Coast, including California, which means it could realise some cost savings, and is diversifying from thriffs' core businesses of mortgage-lending and deposit-based savings accounts - both of which offer low margins for potential acquirers. Its share price carries a much higher rating than that of Ahmanson.

The process of consolidation could be self-reinforcing, both in determining the actions of shareholders and potential acquiring banks.

SNL Securities, which specializes in the thrift sector, says: "What both Ahmanson and Washington Mutual have going for them is in a bidding war against any major bank that considers a bid for Great Western is double-dip potential."

Either an Ahmanson-Great Western franchise or a Washington Mutual state, its chief executive, Mr Kerry Killinger, is known as "Jaws" in the California banking community.

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John Authors

Continued positive development

- Operating income rose by 20% to SEK 5,302 M
- Commission revenue rose by SEK 693 M
- Substantial increase in fund contributions and annuity savings
- Dividend proposal SEK 5.50 per share

Income Statements, The Group

SEK M	1996	1995	Growth
Interest income	42,736	45,787	-7%
Leasing income	1,031	1,105	-7%
Other interest	-30,745	-36,510	+16%
Dividends received	103	62	+67%
Commissions, net	2,877	2,102	+27%
Financial operations, net	1,145	1,205	-5%
Other revenue	780	659	+19%
Total revenues	15,650	15,939	+2%
Personnel expenses	4,295	4,401	-4%
Other expenses	4,675	4,343	+8%
Total expenses	8,967	8,744	+2%
Income before loan losses	6,683	6,639	+6%
Loan losses	1,051	2,216	-55%
Operating income	6,632	4,423	+50%

Key Ratios, The Group

	1996	1995
Lending to the general public, SEK bn	381.2	381.8
Deposits from the general public, SEK bn	146.1	148.0
Equity, SEK bn	50.2	48.7
Return on equity, %	20.4	17.5
Earnings per share, SEK	13.92	11.91
Adjusted equity per share, SEK	72.07	73.37
VE ratio before loan losses	1.85	1.84
VE ratio after loan losses	1.54	1.44
Equity dividend, %	13.0	13.9
Primary capital ratio, %	7.0	7.4
Loan loss ratio, %	0.4	0.6
Doubtful claims, net to lending, %	1.5	2.2
Number of employees, Dec 31	9,130	9,661

SP

Den Danske operating profits decline

By Hilary Barnes
in Copenhagen

Den Danske Bank, the Danish banking, insurance and mortgage credit group, yesterday reported a decline in operating profits from Dkr6.03bn in 1995 to Dkr5.85bn (\$838m) last year. However, net profits edged up Dkr22m to Dkr6.55bn.

Bad debt provisions were reduced to the lowest level of the decade, from Dkr1.25bn to Dkr1.07bn -

only 0.25 per cent of the group's outstanding advances at the end of last year of Dkr234bn.

Working against this, the value adjustment on its securities portfolio and capital share in associated companies added only Dkr1.65bn to profits, against Dkr2.4bn in 1995.

Core earnings (before the value adjustment and provisions) rose from Dkr4.03bn to Dkr4.38bn.

The improvement was

attributed entirely to an increase in the profits of the bank's life assurance and accident insurance subsidiaries, from Dkr267m to Dkr574m.

Net interest income declined for the fifth successive year, from Dkr7.8bn to Dkr7.25bn - "a figure that we don't like," said Mr Knud Sørensen, chief executive.

He described the result, which represented a return on equity capital of 15.8 per cent, as "satisfactory", but

added that core earnings "are not sparkling".

The group's expenditure was reduced by Dkr83m to Dkr5.75bn. The bank has cut 250 jobs this year and will shed another 250 in the autumn, reducing the total number of staff in the bank (excluding its insurance subsidiaries) to about 10,600.

Expenses will not decline in 1997, Den Danske said, because of investment in new technology and expansion in the Nordic region.

where it will open two new branches this year in Helsinki and Oslo.

Den Danske expected core earnings to be somewhat lower than in 1996, while the bottom line would depend on how securities markets moved during the year.

The bank will pay an unchanged Dkr16 a share dividend.

Advances rose 19.5 per cent to Dkr232bn - giving the bank a market share of 33 per cent.

Total assets rose by about 16 per cent from Dkr390bn to Dkr451bn.

Jyske Bank, the Jutland-based bank with assets of Dkr56bn, lifted pre-tax profits from Dkr753m to Dkr947m.

However, after a rise in taxes from Dkr28m to Dkr302m, net profits were down from Dkr725m to Dkr65m.

The board proposed an increase in the dividend from Dkr8 to Dkr10 a share.

EUROPEAN NEWS DIGEST

Dresdner Bank shows sharp rise

Dresdner Bank, Germany's second-largest, yesterday reported a jump of more than 40 per cent in 1996 operating profits to more than DM2.8bn (\$1.65bn). It is raising its dividend by 10 pennings to DM1.46 a share, and also paying a bonus of 10 pennings to mark its 125th anniversary this year.

The bank, the last of Germany's big banks to give preliminary figures for 1996, said it would transfer more than DM500m to group earnings reserves. Roughly half the operating profit increase stemmed from profits on securities in its liquidity portfolio; these comprised gains on sales of bond holdings in the first half of the year and on disposals of industrial shareholdings below 5 per cent.

At the halfway stage, Dresdner reported a 44 per cent rise in operating profits to DM1.42bn, helped by a strong first-time contribution from Kleinwort Benson, the UK investment bank. Its first-half profits from the liquidity portfolio were 53 per cent higher at DM365m.

Andrew Fisher, Frankfurt

Hugo Boss in bonus payout

Hugo Boss, the German men's clothing company which has revamped its image and shifted most of its production abroad, said yesterday it would make a one-off payout of DM57 a share for 1996 and raise by DM4 the dividend on its voting and preferred stock. The company, controlled by Marzotto, the privately-owned Italian textile and clothing group, attributed the special payout to strong liquidity and an improved performance.

Analysts said the company was also taking advantage of a tax break. Including the tax break on the one-off payout, net profits rose almost 30 per cent to DM75.2m (\$44.4m) last year, on a 10.5 per cent increase in sales to DM995m. Without extraordinary items, net profits would have been DM64.8m, up 11.7 per cent.

The dividend is being raised from DM41 to DM45 for voting stock - mostly held by Marzotto - and from DM42.50 to DM46.50 for preferred stock.

Sarah Althaus, Frankfurt

France Telecom sale details

The sale of a first tranche of shares in France Telecom, the state-owned operator, is to get under way in earnest in early May, according to Mr François Fillion, telecoms minister. In the first confirmation by a minister of the planned timetable for the sale, Mr Fillion told *Les Echos*, the French business newspaper, that individuals and institutional investors would be able to place orders from early May, when a range of prices for the shares would be published. The exact price would be fixed "in the final days of May".

His comments appeared to tally with expectations that the flotation procedure will require an early order period and offer period for the shares lasting three weeks. This suggests, in turn, that the so-called "red herring" prospectus is likely to appear in the first few days of May and the early order period to begin on May 5 or possibly May 12. Such a scenario should enable the shares to start trading by early June.

David Owen, Paris

Mondadori promotes Costa

Mondadori, the Italian publishing group controlled by the Fininvest holding company of Mr Silvio Berlusconi, yesterday sought to reassure the markets by appointing Mr Maurizio Costa as managing director. The group's share price had been badly shaken since the surprise resignation this week of chief executive Mr Paolo Forlin, falling 15 per cent. The shares slipped further yesterday to L11,745 in late trading.

Mr Costa has up to now headed the Elemond publishing division of the group. He has previously held positions in Fininvest, the Standa retailing concern, and the Mondadori chemicals group. However, Mondadori has postponed until a future shareholders' meeting a decision over the appointment of a new chief executive to replace Mr Forlin.

Paul Bettis, Milan

Publicis attempts to bury the hatchet

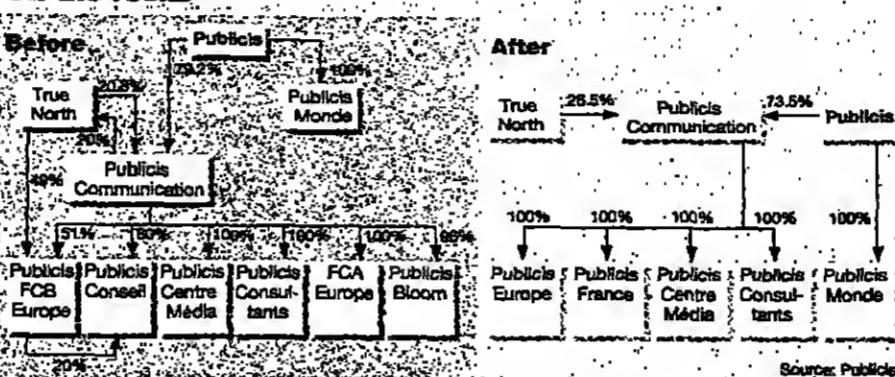
French advertising agency and its US partner have a plan to end their differences

There were gritted teeth behind the smiles yesterday as True North, of the US, and Publicis, the French advertising agency, unveiled a plan to resolve the long and acrimonious disputes over their joint European operations.

While both groups expressed their pleasure with the deal and best wishes for their rival, the bitterness of more than four years of tension - after initial harmony when the groups formed an alliance in 1988 - rapidly came through. Mr Maurice Lévy, chairman of Publicis, said in Paris that True North "tried to destabilise us since 1993" by attempting to "manipulate" the accord and gain control of their Publicis-FCB European joint venture. "It got caught in its own trap and could not get out."

Mr Bruce Mason, chairman of True North, speaking from his headquarters in Chicago, argued that Publicis scuppered the relationship by buying other US agencies. Mr Lévy retorted that its US expansion was always disclosed, and he even received a congratula-

On the rocks



tory fax from Mr Mason when the deal was announced.

Under the agreement, Publicis-FCB will be dissolved, with True North taking full control of four agencies - Paris, London, Athens and Lisbon - and Publicis in outstanding compensation for billings.

True North will then sell

to Publicis its investment in The Partnership, a South African advertising agency,

as well as majority interests in existing agencies or spin-offs from its activities in Argentina, Australia, New Zealand, India and Thailand.

Mr Lévy said the price of these transactions would be limited to 75 per cent of their annual revenues, which he

said amounted to FF120m-FF150m (\$21m-\$36m).

"They get four agencies in a mature, stagnant [European] market, while we get six agencies in buoyant, developing regions."

For Mr Mason, the interpretation was different. "We have a 100

per cent owned and controlled network around the world, while Publicis begins to build a global network."

Within the next six months, Publicis Monde, which controls the group's activities outside Europe and the US and is currently

Siemens launches logic chip sales drive

By Paul Taylor in Munich

Siemens' semiconductor division yesterday announced plans for a "logic offensive" designed to help expand its market share from 21 per cent of the pizza sector in 1991, at a time when domestic fast food sales are increasing at about 12 per cent a year.

The agreement with Pizza World allows TelePizza two and a half months to examine its rival's business, and sets a maximum acquisition price of Pta1.9bn (\$132m).

Pizza World, controlled by Agrolimen, a family group that runs a best-selling domestic brand of stock cubes, has been looking for a buyer for several months; negotiations over its sale to Domino's Pizza of the US broke down last year because of the Pta2.5bn price tag.

TelePizza's recipe for success - product quality, clever marketing and aggressive pricing - has succeeded in raising its market share from 21 per cent of the pizza sector in 1991, at a time when domestic fast food sales are increasing at about 12 per cent a year.

Average sales per unit are almost double those of Pizza World and of Pizza Hut, the chain owned by PepsiCo which is ranked second in Spain. TelePizza is estimated to have raised its net profits last year by 58 per cent, to Pta1.7bn, and its cash flow by nearly 70 per cent to Pta2.3bn.

In the past three months the shares have changed hands as fast as its products have been consumed, turning them into the star performers among domestic growth stocks.

The shares are currently trading at about Pta6,000, compared with November's issue price of Pta2,300, and their present value implies a price/earnings ratio of close to 29.

TelePizza's listing fired investor imagination to such an extent that its IPO was 154 times over-subscribed in Spain and 12 times internationally.

Earnings per share at Assi

controllers and smartcards - would "take on added significance" for the group.

Siemens is already an important manufacturer of memory chip and integrated circuit devices. However, sales growth in the year to September 30 was held back to 12 per cent by the 80 per cent fall in memory chip prices. Memory chips accounted for 40 per cent of the division's Dm4.66bn sales.

Mr Schumacher said he also announced a new vertically-organised business structure for the group, said growth in logic chips - used in a wide range of electronic devices, including mobile telephones, micro-

large plant near Newcastle, in the UK, to manufacture logic chips.

In view of the fluctuated opportunities and risks associated with the memory business, logic components will help stabilise the overall business performance," he said. By 2001, he expected half the group's targeted Dm15bn in sales to be from logic integrated circuits.

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memory chip prices, Mr Peter Fischl, executive vice-president, said he expected earnings "to be in the black" this year, although the level of profitability would depend on the movement of prices over the next six months.

"We are rather optimistic in terms of earnings," said Mr Schumacher, "in terms of memory chip prices, we think the worst is over."

Siemens expects the overall semiconductor market, which shrank by about 10 per cent last year to about \$130bn, to grow by about 6 per cent in 1997 and by about 20 per cent a year until the end of the decade.

Mr Schumacher also confirmed that Siemens would take a decision on investing in development of the next generation of silicon wafers - which are 300mm wide - within the next few months.

AssiDomän hurt by slack demand

By Hugh Carnegy
in Stockholm

AssiDomän, the Swedish pulp and paper group, yesterday joined the ranks of forestry companies hit by the slump in the sector as it reported a 60 per cent fall in profits.

Mr Lennart Ahlgren, chief executive, struck a relatively optimistic tone about the prospects for the industry - in contrast to some of his peers who have been reluctant to predict an upturn.

"The picture is fragmented, but I look forward with cautious optimism to developments in 1997. There will be a further improvement in 1998 and hopefully it will also be good in 1999," he said.

He added that continued growth in the US and the UK was decisive for prospects this year, but said much depended on an upturn in Germany and other continental European countries.

Assi said profits in all its

core divisions fell, with earnings from packaging, its biggest unit, down 53 per cent from SKr1.1bn to SKr526m on a 12 per cent fall in sales to SKr7.5bn.

The worst performance was in the kraft products unit - including packaging paper, sacks and wood pulp - where operating profits of SKr1.2bn in 1996 swung to a loss of SKr300m. Divisional sales tumbled 20 per cent to SKr4.8bn.

Industrial investments in 1996 gave rise to 3,938 million francs in disbursements versus 3,018 in 1995, translating the advance in certain large projects such as the Sollac coke plant in Dunkirk and J&L's continuous cold rolling line in the United States. This figure is still less than the depreciation expense for 1996 (4,184 million francs).

Considering the sharp drop in working capital requirements, cash provided by operations amply covered all expenses of investment as well as dividend payment for the 1995 result and enabled a very significant further reduction in the net financial debt.

Net debt at December 31, 1996 was 6,538 million francs, 4,506 million francs less than it was at the end of 1995.

The debt/equity ratio, which was 0.38 at the end of 1995, improved to 0.22 as of December 31, 1996.

USINOR SACIOL

1996 preliminary results: FRF 1.5 billion

The Usinor Sector Board of Directors met on Monday February 17 under the chairmanship of Francis Mer and took note of the estimated consolidated results for 1996.

Consolidated Net Income was 1,489 million francs versus 4,430 million in 1995.

In FRF Billions

	1996*	1995
Sales	71.1	78.4
Operating Income	2.5	8.0
Income from Operations (before tax)	2.1	6.1
Net Income	1.5	4.4
Cash Flow	5.5	8.1
Industrial Investments	3.9	3.0
Shareholder's equity (including Minority interest)	29.7	28.9
Net Debt	6.5	11.0
Net Income Per Share (FRF)	6.12</td	

COMPANIES AND FINANCE: ASIA-PACIFIC

Japan operations hold back Qantas

By Nikki Tait
in Sydney

Higher fuel prices and a negligible return from its Japanese routes led Qantas, the privatised Australian airline, to post flat profits for the six months to end-December.

At the pre-tax level, Qantas' profit was A\$1.5m higher at A\$24.8m (US\$19.0m), with sales revenue increasing 2.5 per cent to A\$3.97bn, or 4.4 per cent if currency changes are stripped out.

After a marginally lower tax charge, the after-tax result stood at A\$151.6m, against A\$148.1m. Earnings per share dipped slightly, from 14.65 cents to 14.54 cents.

The airline, in which British Air-

ways has a 25 per cent stake, said that during the period its fuel bill increased by more than A\$50m, from A\$382.9m to A\$434.7m, net of hedging gains. If fuel prices had remained at last year's level, pre-tax profits would have been 21 per cent higher.

The airline also revealed that the structural changes in the Japanese airline market, which has begun to see a measure of deregulation, had a significant impact. Its Japan routes made "virtually no net contribution" to profits. A few years ago, Japan routes were the mainstay of profits for Qantas' international division.

Qantas said it expected the situation to continue in the current

half, but that it had set up a task force to look at ways of revamping and improving Japanese operations. It also dismissed any suggestion that the much-publicised food poisoning problem on some flights late last year had affected business.

However, despite the Japanese problems and weak results from trans-Tasman routes - which were subject to stiffer competition on fares - international operations posted a small improvement in pre-interest profit, from A\$163.3m to A\$168.3m. This was attributed to improved results from the European, Asian and Pacific routes.

By contrast, the domestic business saw its pre-interest contribu-

tion slide slightly, from A\$83m to A\$82.2m. Qantas said the number of passengers carried and market share increased, but that yields declined 1.2 per cent and load factors were also lower, by 1.6 percentage points.

Mr Gary Pemberton, chairman, said that the company would continue to put the emphasis on cost control rather than on revenue growth.

He said about A\$27m of additional costs had been squeezed out of the business in the half-year, and the full-year target was for more than A\$43m.

Savings came from changes to aircraft utilisation, from reductions in aircraft handling costs and in

overhead costs, and from cuts of more than A\$90m in labour-related expenditure.

Mr Pemberton offered only a cautious forecast, saying the full-year outlook was "mixed", but that the target was to "at least match" the 1995-96 result, when Qantas made A\$247.7m after tax.

"Revenues are not expected to grow quickly, fuel prices are forecast to remain high, and price competition is expected to continue in most markets," he said.

However, most analysts had expected flat or slightly lower earnings, and yesterday's result sent Qantas shares 4 cents higher to A\$2.45. The interim dividend is held at 8.5 cents.

Kirin loses market lead as pre-tax slides

By Jonathan Arnott
in Tokyo

Kirin Brewery, Japan's largest brewer, suffered a 24 per cent fall in pre-tax profits last year after a disappointing marketing initiative to relaunch its mainstay beer brand, and sluggish sales of its second label.

The results come after Asahi Breweries ousted Kirin last week from its position as Japan's leading brewer, in terms of monthly shipments, for the first time in 44 years.

The company reported group pre-tax profits of Y67.43bn (US\$43m) in the year to December, compared with Y88.9bn in 1995. Operating profits dropped from Y82.19bn to Y66.92bn.

At present level, pre-tax profits fell 28.9 per cent, to Y52.77bn, and net profits dropped 32.3 per cent, to Y27.08bn.

The company said overall beer sales fell 3.6 per cent, with the relaunch last January of its best-selling Kirin Lager brand failing to win enough market share to offset a 6 per cent drop in sales of Ichibanbirori, its second brand. Sales of soft drinks rose 4.7 per cent.

At the non-operating level, there were one-off losses related to the closure of some of the company's Kirin City pub outlets, while the revaluation of marketable securities contributed to a decline in net profits from Y40.7bn a year earlier to Y34.5bn.

Kirin's advertising and promotion costs swelled to Y49.2bn as it attempted to attract younger consumers to Kirin Lager.

For 1997, Kirin is forecasting a 12.7 per cent increase in group pre-tax profits to Y76.8bn and a 2.7 per cent growth in sales to Y1.640bn.

Ms Akiko Sugaya, an analyst at Dresdner Kleinwort Benson Securities, said Kirin's forecast - in particular, of a 19 per cent jump at present recurring profit level - was "quite bullish".

"The company has not marked out a specific plan to recover sales of its mainstay brands, and unless it introduces a revolutionary new type of beer, I think Asahi's strong trend to catch up will continue," she said.

Asahi yesterday posted an 18.3 per cent jump in pre-tax profits, to Y25.72bn, and a 4.9 per cent increase in net profits to Y6.5bn for the same period.

Sales grew 7 per cent to Y931.2m, boosting market share for the fifth consecutive year, to 30.4 per cent. The company expects a 16 per cent rise in pre-tax profits for the current year, to Y36bn.

Third-ranked Sapporo Breweries announced flat sales and earnings for 1996. Pre-tax profits at parent level edged up 1.9 per cent to Y14.57bn, on sales of Y619.82bn compared with Y620.15bn for 1995.

ASIA-PACIFIC NEWS DIGEST

Ssangyong clings to car venture

South Korea's Ssangyong group yesterday said it planned to continue making cars in spite of worries that Ssangyong Motors, its debt-laden venture, poses a financial threat to the group.

Mr Kim Suk-joon, chairman, expressed confidence that a reorganisation to cut costs would return Ssangyong Motors to profitability in two or three years. He said the group would sell property holdings to strengthen the car company's finances.

Ssangyong Motors has estimated debts of Won3,130bn (US\$3.6bn) and has suffered escalating losses totalling Won437bn since 1993.

The financial problems have prompted persistent market speculation that Ssangyong might be willing to sell its car division to Samsung, which plans to begin making cars next year.

Local reports have claimed that talks, officially denied between the two groups recently broke down. Samsung is believed to have been deterred by Ssangyong Motors' heavy debts, in spite of government suggestions that it would offer tax incentives to Samsung to promote consolidation in Korea's troubled car industry.

Mr Kim said the group was committed to making car manufacturing one of its core industries. Ssangyong has been producing four-wheel-drive vehicles and plans to begin making passenger cars next year in co-operation with Mercedes-Benz.

John Burton, Seoul

Pioneer climbs in third term

Pioneer, the Japanese maker of audio-video equipment, said pre-tax profits in the third quarter more than quadrupled as a result of the yen's depreciation, cost cutting and foreign exchange gains.

Pre-tax profits surged from Y1.3bn to Y5.3bn (US\$42m) in the three months to December 31, on sales of Y147.4bn, up from Y142.6bn. Net profits tripled, from Y1bn to Y3.2bn.

Helped by the third-quarter gains, Pioneer recorded an 8 per cent rise in sales, to Y412.6bn, in the nine months to the end of December, and reduced its pre-tax loss from Y5.7bn to Y4.7bn.

The company enjoyed robust sales in the quarter of car electronics products in Europe and other regions, but suffered a sharp downturn in sales of its laser disc systems. The laser disc, which was popular in Japan for karaoke use, has suffered from the spread of on-line karaoke and the launch of the digital video disc.

The company has been restructuring its operations, including reducing staff numbers, to regain profitability.

Michiyo Nakamoto, Tokyo

C&P lifts net profit 30%

C&P Homes, the Philippine low-cost housing group, lifted net profits 30 per cent, to 2.73bn pesos (US\$8.6m) in 1996, following strong demand in its core business. Group revenues improved from 7.35bn pesos to 9.41bn pesos.

"We doubled our sales in 1995 and that was a tough act to follow," said Mr Manuel Villar, the congressman who owns 76 per cent of the company. "We look forward to even better things in the coming years, especially in the light of the government's renewed commitment to low-cost housing."

With its reliance on funding from the government's Unified Home Lending Programme, the group had experienced difficulties with delayed payments, but this showed signs of improving. "Contracts receivable were steady at 7.7bn pesos between the third and fourth quarter, which is a very good sign," said Mr Rafael Garchitorena, analyst at W. L. Carr in Manila. "And, contrary to rumours, the restructuring of the UHLP is positive and is not working against them [C&P]."

The average collection time for delayed payments fell from 313 days to 288 days. Mr Garchitorena was downgrading his profits forecast for 1997 by 3 per cent, to 3.45bn pesos.

Justin Marozzi, Manila

NEC, Hewlett-Packard link

NEC, the Japanese electronics company, has linked with Hewlett-Packard of the US to co-operate on systems integration for mission-critical systems in Japan.

The agreement, which covers the Japanese market only, calls for the establishment of a joint technical support centre in Japan to provide support on design, development, installation and operation of mission-critical systems for corporate customers.

Mission-critical systems are used by large companies such as banks, securities companies and insurers for financial transactions that have previously been carried out by large mainframe computers but are being shifted to open systems because of their lower costs and ease of use.

NEC has particular expertise in serving Japanese clients, while Hewlett-Packard is a leading supplier of open systems. NEC's mission-critical systems are currently procured from Hewlett-Packard.

The two companies expect to generate total sales of Y150bn (US\$1.2bn) over the next three years from the collaboration.

Michiyo Nakamoto

Burns Philp static at halfway

Burns Philp, the Australian food ingredients company, yesterday announced flat first-half profits, after tax but before abnormal items, of A\$51m (US\$39.2m), compared with A\$50m a year earlier. Sales edged ahead 1 per cent to A\$1.04bn.

The group said the stronger Australian dollar had a significant impact, with pre-interest earnings falling 5 per cent after allowing for this, but rising 5 per cent after adjustments for the currency fluctuations and for asset disposals.

Burns warned that continued competition and rising raw material costs would limit profits growth and said the full-year results were unlikely to show much advance over last year, in 1995-96, Burns made an after-tax profit of A\$74.8m before abnormalities.

Nikki Tatt, Sydney

ASX in Jakarta agreement

The Australian Stock Exchange and the Jakarta and Surabaya Stock Exchange in Indonesia have signed memoranda of understanding which are designed to facilitate the flow of information between them on markets, listed companies, financial instruments, and related matters. The agreements also pave the way for further transfer of technical information.

Nikki Tatt

Why Shiseido believes big is beautiful

Japan's leading cosmetics maker is looking to expand its operations overseas

In the late 1800s, Shiseido, Japan's leading cosmetics maker, was one of the first companies to introduce western retailing concepts and toiletries to Japan, including toothpaste in a tube - a hit product.

More than a century later, the company has widened its focus with a plan to boost overseas production, acquire foreign companies and "globalise" product lines.

Driving Shiseido's strategy is a five-year plan to increase annual sales from Y560bn (US\$45bn) in 1995-96 to Y900bn by 2000, and to double operating profits from Y31bn in 1995-96 to Y64bn.

With intensifying competition in the domestic market, brought on by deregulation and sluggish business conditions, overseas expansion is seen as essential to further growth. The company's target is to quadruple overseas sales and expand manufacturing operations in order to lift the overseas share of consolidated sales from 8 per cent, or Y45bn, in 1995-96 to 25 per cent by 2000.

Japan accounts for nearly 90 per cent of Shiseido's sales. But the proportion is shifting. In the current year to March 31, Shiseido's overseas sales will grow by about 22 per cent from last year. The overseas share will rise to just over 10 per cent of total consolidated sales.

Consolidated recurring profit for the year to March is expected to grow about 8 per cent to Y38bn.

The only serious constraint to rapid expansion is the lack of overseas production facilities, according to Mr Sadao Abe, Shiseido's executive director of international operations.

Shiseido operates seven plants in three countries - the US, China and New Zealand - but the new goals call for output to treble.



Turkey, Cyprus and Israel in the recent months. But its entry into the world's largest cosmetics markets in the last three decades has been slow and difficult. "We see the last 15 years as laying the foundation for the coming century," Mr Abe says.

In the short term, investment in plant and Shiseido's planned mergers and acquisitions, will slow growth in recurring profit. But analysts have high expectations of Shiseido's performance in the medium term.

In the short term, investment in plant and Shiseido's planned mergers and acquisitions, will slow growth in recurring profit. But analysts have high expectations of Shiseido's performance in the medium term.

Mr Toshiko Binder, of HSBC James Capel in Tokyo, points out that over the past year, Shiseido's share price has appreciated by roughly 10 per cent, and by 17 per cent against the Topix market index of Japan's largest companies. She says: "The company has solid balance sheet and is well positioned to expand its market share in Japan and overseas."

The company's sales network covers 48 countries, following the addition of Brazil,

ensure healthy profits. Government price control and regulation of the cosmetics industry kept out much of the foreign competition and forced cheaper rivals to keep their prices high.

This cosy system began to deteriorate from about 1992, when Kawachiya, an unlisted liquor store chain, began selling discount cosmetics, including Shiseido products, and fought back when Shiseido tried to stop it. In June 1995, Japan's Fair Trade Commission ordered Shiseido to stop interfering with discounters.

The directive triggered a wave of discount retailing in cosmetics. Imported cosmetics flooded into Japan, helped by an ensuing round of deregulation.

Cosmetic prices plunged, along with Shiseido's earnings and its share price. Consolidated sales fell 2 per cent to Y540.4bn in 1994-95, while

Gwen Robinson

by other shareholders.

Brierley is offering to buy the stake from Mr Conrad Black's Telegraph group at A\$2.82 a share - the price at which it acquired its 19.9 per cent interest (also from Mr Black) last year.

An independent expert's report has declared the price "fair and reasonable".

Moreover, Mr Kerry Packer's Publishing & Broadcasting group - which holds a 14.9 per cent interest in Fairfax - looks likely to support the proposal.

If Brierley loses today, it can still buy 3 per cent of Fairfax's shares a month under the so-called "creep" rule.

Shares in Fairfax closed up 6 cents at A\$3.15.

Lower commodity prices and weaker results from some gold interests caused Renison Gold Fields, the Australian mining company, to post a fall in profits, to A\$25.9m (US\$19.8m) after tax but before abnormal items, in the half-year to end-December.

In the same period a year ago, profit was A\$33.7m. Revenues slipped 2 per cent, to A\$463.9m.

Renison saw an improved performance from its mineral sands interests, whose contribution to

operating profits rose from A\$9.8m a year ago to A\$16.3m.

This

Ssangyong
to car venture

US damages against GKN could be cut

By Tim Burt

Shares in GKN yesterday rose 22p to 935½p after the UK engineering group said a US judge had signalled he might cut a multi-million dollar damages award against the company by more than 30 per cent.

GKN was last December convicted of defrauding some 2,500 franchisees of Meineke Discount Mufflers, its specialist US exhaust retailer, by diverting fees intended for advertising campaigns.

At the time, a jury in North Carolina awarded punitive damages of \$150m and \$107m in compensation – which could be trebled to \$511m under the state's Unfair Trade Practices Act – taking the total to \$741m.

Yesterday, however, GKN said Judge Robert Potter – sitting in the federal district court in Charlotte – had issued a legal notice which implied the award could be sharply reduced.

The company maintained Judge Potter had indicated he would recognise "releases" signed by some of Meineke's franchisees, under which they waived their right to compensation.

Strength of pound hits BOC

By Jenny Luesby

BOC, the industrial gases group, yesterday unveiled stagnant first quarter results after the strong pound knocked £5m from overseas profits.

Pre-tax profits rose 2 per cent to £102.7m on sales up 1 per cent at £893.9m in the three months to December 31. On an underlying basis, the pre-tax figure rose 7 per cent on sales up 6 per cent.

Harshest hit by the currency movements was the industrial gases business, where operating profits rose 2 per cent, to £96.4m, on sales up 3 per cent at £698.6m. Both would have risen by 10 per cent if currencies had remained stable, said Mr Duncan Rosencrantz, chief executive.

He expected accelerated growth and increased profitability this year due to new long-term take-or-pay gas contracts, already signed.

In healthcare, operating profits fell from £13.5m to £13m on sales down 7 per cent at £108.3m. This was due to further price falls for Forane, the group's anaesthetic gas, and weak demand for anaesthesia equipment in the US.

Bunzl to pay \$72m for AFC

By Michael Lindemann

Bunzl, the packaging group which has seen through a string of acquisitions and disposals recently, is paying \$72.5m in cash for American Filtrona Corporation.

Bunzl is understood to have been the preferred buyer for AFC which was owned by WBT Holdings, a company held by several trusts for the benefit of the family of the late Walter Bunzl.

AFC specialises in cigarette filters and ink wells for felt-tip pens. The acquisition will expand Bunzl's filter and fibre businesses, an area in which it is already one of the world leaders.

The sale has still to be approved by the US competition authorities.

AFC reported 1996 operating profits of \$8.9m on sales of \$72.8m. The business had net assets of \$14m at December 31.

Analysts expect the AFC acquisition to enhance earnings only minimally this year because the company is likely to be consolidated only for the last six months. They forecast, however, that it will increase 1998 earnings by 2 per cent.

The address is Manchester.



BRITISH VITA PLC,
Middleton, Manchester, M24 2DB.
Tel: 0161-643 1133. Fax: 0161-653 5411.

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COMPANIES AND FINANCE: UK

No blueprint for Hanson's big bang

Ross Tieman charts the development of the acquisitive conglomerate's fragmentation

Hanson shareholders

will meet in London today to approve the final stage of an extraordinary corporate restructuring.

By Monday, when trading begins in new Hanson stock and Energy Group shares, a £10bn-a-year conglomerate will have been split into five quoted companies, and £2.6bn of disposals completed. Yet no blueprint ever existed for Hanson's fragmentation. It came about, says chief executive Mr Derek Bonham, "by evolution".

When Mr Bonham was elevated from finance director to chief executive in April 1992, Hanson's destiny was clear: to emerge from demerger as an acquisitive conglomerate seemed unquestionable.

Over the best part of 30 years its chairman, Lord Hanson, and his partner, Lord White, had become renowned as fearless takeover barons, capturing companies on both sides of the Atlantic.

Mr Bonham was Lord Hanson's protégé, apparently destined to succeed him as chairman. Few imagined he would reverse the strategy of three decades. Yet that is precisely what he did. He was determined that Hanson, unlike so many of its erstwhile targets, should not end up as a kind of indus-

trial museum of unrelated businesses.

"We recognised that one couldn't just keep buying businesses," he says. "You had to create growth."

Mr Bonham and his lieutenants began a massive clear-out. By the end of 1993, they had sold most of the smaller businesses whose success or failure was concealed by Hanson's size.

But not all. Shedding the diverse portfolio of small US businesses was proving slow.

Returns on a bulk trade sale looked inadequate; a demerger impossible because of the tax implications. Bonham was stalemated until a bright spark figured that the Inland Revenue might buy the idea of a dual-resident business. It did, but it was not until May 1995 that Hanson succeeded in demerging US Industries, clearing out 34 businesses and a raft of debt at a stroke.

Disposal proceeds were used to buy Eastern, the UK electricity distributor, and reinforce Hanson's strong points: tobacco, chemicals, coal mining and building products.

But the logic of the USI merger had acquired a life of its own. Markets and fund managers had become more sophisticated; institutions more reluctant to invest in ill-assorted businesses that

lacked synergy. In mid-January 1996 the Hanson board, still chaired by the founder, approved a four-way demerger of the remaining group.

"This last year has been one of the most brutal years of my life – and I have never shirked very hard work," Bonham says. "You are trying to run the businesses as well as trying to drive the demerger process. We have made people work harder than I think they ever realised they could."

But as the chart shows, shareholders have yet to reap a benefit and they have seen the value of their investment decline.

Shareholders in the demerged Hanson businesses will receive in total about 8p of dividends – half the level paid out by the business in the past.

But the most telling test of the demerger decision will be the performance of the most promising parts, the Energy Group and the rump Hanson – essentially a building materials business.

Mr Bonham has chosen to stay with the Energy business as executive chairman. But there is one consequence he rules. "I regret that I am not taking over as chairman when Lord Hanson retires. That is what I thought I was going to do."

Hanson: breaking out the value

Market capitalisation, £bn

20.0

10.0

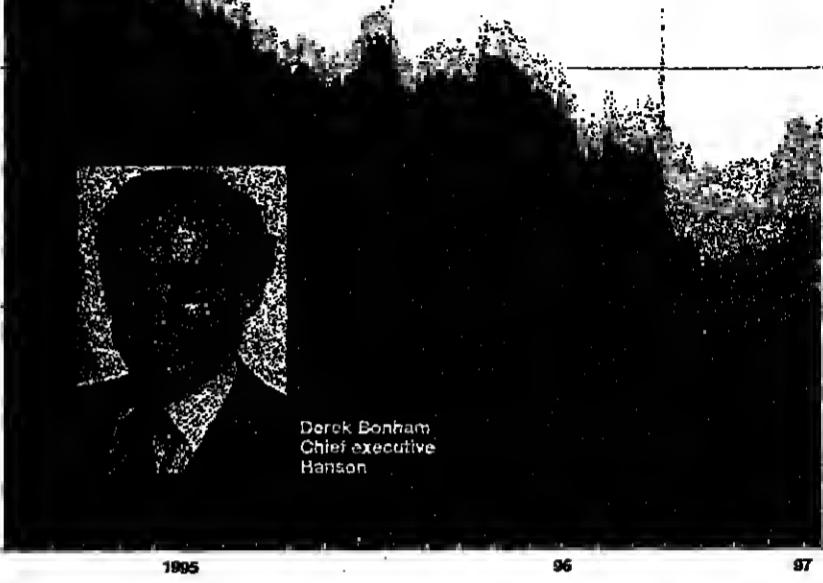
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Source: Datstream



Millennium Chemicals
Imperial Tobacco
Hanson

97



Derek Bonham
Chief executive
Hanson

ETBA

HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A.

PROCLAMATION OF PUBLIC INVITATION TO TENDER (AWARD TO THE HIGHEST BIDDER) FOR THE LEASING OF THE INSTALLATIONS OF "NITROGENOUS FERTILIZERS INDUSTRY S.A." (AEBAL) OR THE SALE OF ALL THE COMPANY'S SHARES, PRESENTLY HELD BY ETBA S.A.

Within the framework of the government's privatisation policy and following the decisions of 3/12/96 and 15/1/97 of the Ministerial Privatisation Committee (MPC), the Hellenic Industrial Development Bank S.A. (ETBA), holder of 90.5% of the shares of the company styled "NITROGENOUS FERTILIZERS INDUSTRY S.A." with the distinctive title AEBAL, hereinafter referred to as "The Company", hereby invites interested parties to submit Offers for the leasing of the plant installations or the purchase of all the Company's shares held by ETBA. The present Public Invitation to Tender (award to the highest bidder) is being conducted in accordance with the provisions of Law 2000/91 as amended and currently in force, as well as the following terms and provisions.

1. THE COMPANY

The company has its registered office in Ptolemais in the prefecture of Kozani, which is also the location of its production plant for simple and composite fertilizers which has been built on a piece of land occupying 1,804,000 square metres and which belongs to the Company.

2. PROCEDURE

The leasing or sale procedure will be conducted in two phases:

- Participants may take part in the first phase of the Tender by submitting a declaration of interest in writing to ETBA at the address below prior to 14.00 hours on 28/2/1997, accompanied by a signed Confidentiality Agreement which will be furnished by ETBA, together with general information pertaining to the interested party (individual, company or consortium). Following the signing of the Confidentiality Agreement, an Information Memorandum and draft of the Letter of Guaranty (Bid Bond) will be supplied to interested parties.

After completion of the first phase, interested parties will be given access to confidential information and be able to visit the Company's installations.

- The second phase involves the submission by interested parties of comprehensive and binding offers in accordance with that stipulated in paragraphs 3, 4, and 5.

Non-participation by interested parties in the aforesaid first phase does not prevent them from submitting a binding Offer, on the condition however that they have first submitted the Confidentiality Agreement and aforementioned general information.

3. BINDING OFFERS

Interested parties may submit to ETBA, at the Address below, either in person or through a duly authorized representative up until 14.00 hours on 31/3/1997 in closed and sealed envelopes, lawfully signed binding Offers for the Company's installations or the purchase of all the shares held by ETBA, together with the Letter of Guaranty (see paragraph 4 below). Offers not received within the prescribed time limit and Offers not accompanied by corresponding Letter of Guaranty will not be accepted. In addition, it is at ETBA's discretion not to accept offers which are not lawfully signed or do not comply with the present Proclamation. The submission of a binding Offer implies unreserved acceptance of all the terms of the Proclamation, all of which are substantial.

Offers must accurately state the rent being proposed or, in the case of purchase, the purchase price for the Company's shares held by ETBA. They must also set out in detail the proposed terms of payment: cash or credit, number of instalments, payment dates of latter and proposed interest rate.

If the following are not contained in the Offer: a) method of payment, b) whether instalments are at interest or interest free and c) the rate of interest of the instalments for the purpose of calculating the purchase price, it shall be considered respectively that: e) The amount will be paid in cash, b) the instalments will be at interest and c) the instalments will be calculated on the basis of the interest rate for the most recent issue of one-year's interest bearing Treasury bills prior to evaluation.

Offers must not contain terms which qualify their binding nature or create vagueness as to the size or method of payment or the rent or purchase price being proposed or as to other matters of importance for the leasing or purchase, ETBA reserves the right at its unchallengeable discretion, to reject Offers containing terms and conditions precedent, irrespective of whether they are superior to other Offers, or to consider such terms as never having been written, in which case the Offer will remain binding as to the rest of its content.

ETBA expressly reserves the right to invite interested parties to submit Improved Offers, reject all Offers submitted or modify the leasing or sale procedure if it considers that to be in the best interests of ETBA or the Company, as well as to cancel, terminate, suspend, call off the Tender procedure for any reason whatsoever, without such reasons creating any right on the part of Tender participants to claim compensation.

4. LETTERS OF GUARANTY

Offers must be accompanied by a Letter of Guaranty (Bid Bond) issued by a bank lawfully operating in Greece for an amount of one hundred million drachmas (100,000,000 drs) in the case of leasing or the sum of one hundred and fifty million drachmas (150,000,000 drs) in the case of share purchase, or the equivalent amounts in U.S. dollars on the basis of the official fixing rate of the Bank of Greece ruling on the day of submission of the Offer.

Letters of Guaranty deposited for participation in the Tender will be returned to the other participants following the award and to the lessee or buyer upon the signing of the relevant contract.

5. SUBMISSION OF ADDITIONAL DETAILS

Together with their financial Offer, interested lessees or buyers must also submit the following:

- Summary five-year business plan for the development of the Company. By way of indication, the said plan should cover the strategic development of the Company, specific details of short and long-term targets, forecasts of financial magnitudes, the internal rate of return (IRR) on capital to be invested, sources and allocation of funds.

- Investment programme (size, type, time framework for realization of investments and the means by which they are to be financed).

- Employment policy and programme for guaranteed jobs (number, duration, time framework).

- Proposal concerning the guarantees to be furnished in order to make safe any payment by credit, ensure adherence to the business plan and investment programme as well as to secure and maintain jobs.

- Particulars of the interested lessee or buyer indicating their financial standing and business activity to date.

- Legalizing documents of the interested company or consortium.

- Government Gazette containing any amendments to the company's charter.

- Government Gazette in which the names of the members of the most recent Board of Directors have been published.

- Extract from the minutes (certified and signed) of the meeting of the Board of Directors approving the company's participation in the Tender and clearly specifying

INFORMATION

For further information about this Tender and the submission of Offers and in order to be supplied with the Information Memorandum, Confidentiality Agreement and draft Letter of Guaranty, interested parties are asked to contact the following address:

HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. Equity Participation Division 87 Syngrou Ave. 117 45 ATHENS
Tel.: (01) 9294806 929 4608, 9242-900. Telex: 215203 ETVA GR. Fax: (01) 9242 934, 924.513
Attention: D. Kyriakis, K. Vassiliou

NOTICE OF EARLY REDEMPTION

To the holders of
The Gunma Bank, Ltd
(the "Issuer")
U.S.\$50,000,000
2 1/4 per cent. Convertible Bonds due 2002
(the "Bonds")

NOTICE IS HEREBY GIVEN that, in accordance with Condition 6(B) of the Terms and Conditions, all of the outstanding Bonds will be redeemed by the Issuer on March 31, 1997. The Issuer will reduce the principal amount outstanding of US\$1,500,000 (at present) at par, plus accrued interest to the date fixed for redemption (the "Redemption Date"). Payment will be made by a US dollar check drawn on or by transfer to a US dollar account maintained by the payee with a bank in New York City upon presentation and surrender of the Bond together with all coupons appearing thereon maturing on or after the Redemption Date at the office of the Paying Agents listed below. Interest on the Bonds shall cease to accrue thereafter and the Coupons for any such interest maturing after the Redemption Date shall be void, irrespective of whether or not such Bonds and Coupons have been surrendered for payment.

The Bonds are being redeemed pursuant to the provisions of the Agency Agreement dated as of March 31, 1987, between the Issuer and Morgan Guaranty Trust Company of New York. The Conversion Price of the Bonds at the Redemption Date will be JPY 731.90 per share as adjusted on October 1, 1996. The rate of exchange applicable on conversion will be JPY 154.70 as of February 17, 1997. The closing price on the Tokyo Stock Exchange of JPY 940 is calculated as of February 17, 1997, the last practicable date prior to publication as in accordance with Condition 6(C) of the Terms and Conditions.

**Principal Paying Agent, Conversion Agent
and Replacement Agent:**

Morgan Guaranty Trust Company of New York
60 Victoria Embankment
London EC4Y 0JP

Paying and Conversion Agents:

Morgan Guaranty Trust
Company of New York
Avenue des Arts, 35
B-1040 Brussels

Kredietbank S.A.
Luxembourg
43 Boulevard Royal
Luxembourg

Banque Paribas Luxembourg
10A Boulevard Royal
Luxembourg

Westendische Landesbank Girozentrale
Herrngasse 15
4021 Düsseldorf

The Gunma Bank, Ltd
By: Morgan Guaranty Trust Company of New York
as Principal Paying Agent

Dated: February 21, 1997

NOTICE

By Citicorp Investment Management (Luxembourg) S.A.
(the "Manager") with registered office at
16, avenue Marie-Thérèse, L-2132 Luxembourg
R.C. Luxembourg B 3807
to unitholders of Super Asia Infrastructure Fund
(the "Fund")

Due to the low level of assets in the Fund, it has been decided by mutual agreement between the Manager and Citibank (Luxembourg) S.A., having its registered office at 58, boulevard Grand-Duchesse Charlotte, Luxembourg to liquidate the Fund.

As a result of such agreement and pursuant to a decision of the Board of Directors of the Manager dated February 6, 1997, the calculation of the Net Asset Value of the units and their issue and redemption have been suspended accordingly.

Luxembourg, February 6, 1997

By order of the Board of Directors

SCHRODER INTERNATIONAL SELECTION FUND

Société d'investissement à capital variable
Registered office: 5 rue Höhenhof, L-1736 Senningenberg
RC Luxembourg B 3822

NOTICE TO SHAREHOLDERS

EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

of Schroder International Selection Fund (the "company") originally planned for 14th February 1997 at 11.00 a.m., will now be held at the registered office at 5, rue Höhenhof, L-1736 Senningenberg at 11.00 a.m. on Wednesday 12th March, 1997, for the purpose of considering and voting upon the following matters:

AGENDA

1. Amendment of Article 16 of the articles of incorporation of the company, replacing at the end of the text of the 22nd line of this article the full stop by a comma, and adding the following text:

"other than in those classes of share where pursuant to Danish real-interest-law (paragraph 3 e, section 1) the investment policy declared in the prospectus prohibits the class of share from investing in bonds, convertible bonds and collective investment undertakings of the open-ended type."

2. Amendment of Article 16 of the articles of incorporation of the company, replacing at the end of the text of the 51st line of this article the full stop by a comma, and adding the following text:

"other than in classes of share where pursuant to the investment policy declared in the prospectus, the class of share is prohibited from investing in collective investment undertakings of the open-ended type."

3. Amendment of Article 16 of the articles of incorporation of the company, deleting and replacing the two last paragraphs with the following text:

"In any single class the aggregate amount of cash and underlying value of hedging instruments must not exceed twenty five percent of the remaining net assets."

In these classes the aggregate value of the commitments relating to the use of financial instruments may not exceed the estimated market value of the assets to be hedged".

4. Any other business.

VOTING

Resolution on the items of the agenda of the Extraordinary General Meeting will require a quorum of 50 per cent. and a majority of 3/4 shareholders present or represented at the meeting voting in favour.

Registered shareholders who cannot attend the meeting in person are invited to send a duly completed and signed proxy form to the registered office of the company to arrive no later than 10 March 1997.

In order to take part in the meeting of 12 March 1997, the owners of bearer shares must deposit their shares five business days before the meeting at the registered office of the company as set out above, or write:

Securities Department
Schroder Investment Management Limited
33 Gower Lane
London EC2V 8AS

Separate proxy forms will be sent to registered shareholders with a copy of this notice and can be obtained by bearer shareholders from the registered office of the company.

The Board of Directors

To the shareholders of the investment funds Eurofunds and Dolfarens:

The Board of Directors decided to reinvest the earnings to the financial year 1996 for the fund Dollars.

Eurofunds will distribute a dividend of DM 6.10 per share on February 17, 1997.

DB Investment Management S.A.

COMPANIES AND FINANCE: UK

Bidders allowed to publicise offers to allay policyholder fears

ScotAm auction to be open

By Christopher Brown-Hunes in London and Gordon Crabb in Amsterdam

Scottish Amicable, the mutual life insurer which has put itself up for sale, has bowed to pressure to conduct a transparent auction.

Its move came as SBC Warburg, adviser to the group, said "about half a dozen companies" had signed confidentiality agreements to gain access to the auction.

Scottish Amicable said it would let any bidder publicise its bid after February 28 - the deadline for receipt of "firm offers". It also says it

would give its 1.1m policyholders information about "all competitive proposals" - even if some of the companies behind them remain anonymous - when it outlines its reasons for accepting a preferred bidder in a circular due out in May.

Previously Scottish Amicable said it was not going to allow bidders to disclose the terms of their offers.

The moves address concerns that a secretive bidding process might not produce the best deal for policyholders. They are also designed to prevent a disgruntled bidder from launching a hostile bid.

Mr Sandy Stewart, Scot-

amicable chairman, said: "We believe the process we are publishing today will maximise value for policyholders and will be seen to have done so."

The mutual wants "final" offers by mid-March so it can announce the name of the recommended purchaser that month.

Three companies known to have signed confidentiality agreements are Prudential, Abbey National and Australian Mutual Provident, the Australian life insurer.

But mystery surrounds the identity of the other groups, with a number of UK and overseas companies moving to distance themselves from

involvement yesterday. There was speculation that Fortis, the Belgian-Dutch insurer, might have entered the fray, although it indicated 10 days ago it was pre-occupied with its purchase of MeesPierson, the Dutch merchant banking group. It declined to comment. National Westminster Bank, also seen as a potential bidder, also declined comment. Aegon, the Dutch group which already owns Scottish Life, another Scottish life insurer, said it was "not involved".

Prudential has offered £1.9bn for Scottish Amicable; Abbey National has offered up to £1.4bn.

The 265m rights issue announced yesterday by Grantchester Holdings will certainly not be the sector's last. With shares trading at a premium of 7 per cent to average net asset value, the temptation to raise cash is considerable.

The long-term average discount has been closer to 20 per cent. The risk, of course, is that the supply of paper will be such that interest in the sector is drowned. But history looks unlikely to repeat itself. Companies themselves can be expected to exercise a measure of self-restraint. Back in 1983 a lot of money was raised in order to repair weak balance sheets. This time round, the sector is less financially stretched. Investors are also likely to prove unwilling to fund companies' more extravagant ambitions. The lukewarm reception provided to last month's right issue from Great Portland Estates is a reflection of investors being unenthusiastic about opportunistic capital-raising exercises.

While increased tenant demand and rising rentals provide supportive fundamentals, the industry mood is still quite cautious. Grantchester, for example, is insisting that it will only pay the supermarket group J Sainsbury for the 24 units it has agreed to purchase when each has been developed and fully let. But even though the sector has outperformed the market by 12 per cent over the past year, it should have further to go. The earnings outlook remains positive and is also often refuge from expensive industrial groups and the strong pound.

LEX COMMENT

Property

UK property

Property issue to be at Shareholders

Offer date

Offer price

Peter Marsh on the factors behind a ground-breaking German deal to establish new working patterns

A shift to flexibility

How many Germans does it take to make a light bulb? The answer to this seemingly light-hearted question is at the core of a ground-breaking deal between one of Germany's biggest unions and the management of Osram, the world's second largest maker of light bulbs.

The deal with the IG Metall engineering union, which will safeguard jobs at Osram's plant in Augsburg, southern Germany, is one of the latest examples of how German manufacturers are confronting the future in one of the world's most costly and organised labour markets.

In exchange for a commitment on jobs, the union agreed to a more flexible shift system - employees were aware Osram had been considering transferring plans for a new production line from Augsburg to a plant in Bari, Italy, where labour costs are 40 per cent lower.

The threat was real enough. A big factor behind the recent surge in German unemployment is the shift by many employers to lower-cost production sites, for example in eastern Europe. A recent study from DIHT, an umbrella body for Germany's chambers of industry and commerce, found 28 per cent of west German manufacturers were planning such moves over the next three years - with nearly two-thirds citing labour costs as the main reason.

But, as the Osram deal shows, decisions over factory location depend on a variety of factors in addition to labour costs. Productivity, plant flexibility, closeness to customers and the technical content of the work are all included in the equation.

Osram, part of Siemens, Germany's biggest electronics and electrical goods company, says productivity in its German plants is normally higher than elsewhere, reflecting the greater skill of the German workforce. Output

per person in its US plants is roughly half that in Germany. Meanwhile it takes 38 times more people to turn out Osram light bulbs in China as in Germany, going a long way to cancel out China's fifty-fold advantage on labour costs.

In the end it was German productivity - appreciably higher than that in Italy - that swung the decision Augsburg's way. The new DM25m (£10.2m) production line will make low-energy "compact fluorescent" bulbs - a small but growing part of the world's DM23bn a year light-source industry.

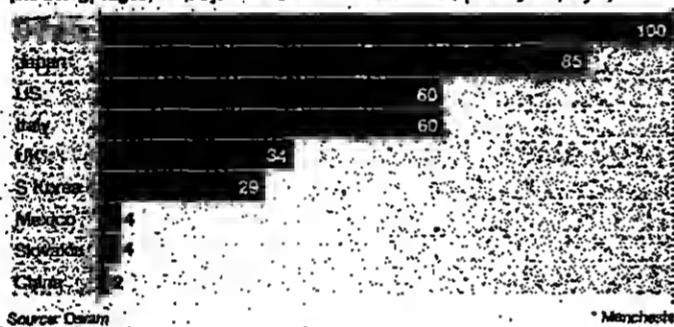
The union agreed a deal to keep the new line running for up to 160 hours a week, 18 hours longer than the previous agreed maximum for the plant.

The agreement applies to only a small proportion of the Augsburg factory's 1,900 workers. But Wolf-Dieter Bopst, Osram president, says it is a "good sign" for future deals to increase plant flexibility.

Some three quarters of Osram's 28,500 employees work outside Germany. The company is continually examining the good and bad points of locating new investments outside its homeland - both on economic grounds and to be closer to its foreign customers which account for nearly 90 per cent of its DM650 annual sales.

Shedding light on costs

Index of costs of employment in Osram factories (including wages, employment taxes and related costs paid by employer)



Recently, Osram moved part of its production of specialist "photo-optic" lamps from its Berlin factory to another in Shaw, near Manchester in the UK, to take advantage of the plant's 65 per cent lower employment costs (see chart). The decision means a DM25m investment at Shaw, and could by the end of the century add 200 jobs to the current workforce of 500. Bopst says the UK plant's "high engineering skills" and good record on production flexibility were also important.

Germany's more restrictive laws over such areas as Sunday working and the length of the working week make flexibility agreements for its own manufacturers more difficult to reach. But with unemployment rising, more companies and unions are agreeing patterns of flexible working which were unthinkable

five years ago. Many of the deals are reached locally, often circumventing national agreements.

Another factor is quality. At Heidelberger Druckmaschinen, the world's biggest maker of printing equipment, half the 17,000 employees and most of the production operations are in Germany. This is in spite of nearly 20 per cent of the company's DM550 annual sales being made abroad. Hartmut Mehmed, Heidelberger's chairman, says many customers are happy to pay a premium for the "Made in Germany" tag, with its reputation for product reliability.

German companies are also beginning, when siting production, to differentiate between the labour needs for low and high-technology output. In so-called "Tow-tech" production, the costs of employing production-line staff tend to be the determining factor in plant location. But the most highly skilled jobs, such as those in design, will tend to be retained within Germany.

A case in point is Knorr-Bremse, a large German maker of truck and railway braking systems, which has roughly two-thirds of its 7,000 workers abroad. Heinz Hermann Thiele, chairman, says the German share of the company's total production will fall from 25 per cent now to 20 per cent by 2000. But it will continue to account for the more sophisticated operations: "In Germany, we will not do simple jobs any more," he says.

Benefits of a broader perspective

Companies are taking a pan-European view of their management structures, says Motoko Rich

While the UK government deliberates its involvement in Europe, British-based companies with cross-border operations are finding that the European single market is becoming a vital factor in the way they structure their businesses.

Spurred by converging standards and tastes across Europe, TLG, the Hertfordshire-based lighting equipment maker, recently abandoned its country-by-country managerial structure and adopted a pan-European system of managing its business by product categories.

"It is not just a political or economic story," says Thierry Vayssette, managing director. "Five years ago it was very difficult to develop a product for five different countries in Europe. But now, in our business, the characteristics of our products and the installation habits are converging."

TLG - which started with vertically-integrated operations in each geographical market - has gradually recognised the need to develop a common approach across Europe.

In 1991 the group introduced a "matrix" system of management, by which regional executives took on pan-European responsibilities.

"For example, the marketing director in the UK was also in charge of lighting for architectural projects for the whole of Europe, and the marketing director for France was also responsible for running the outdoor range of products across Europe," says Vayssette.

Early last year the group decided this system did not go far enough towards Europe-wide integration. Many of its customers - wholesalers and retailers - were themselves becoming pan-European and telling their suppliers they wanted to deal with one company throughout Europe.



Thierry Vayssette: nature of demand has changed

So TLG asked Ernst & Young, the accountancy and consultancy firm, to help it develop a new management structure. Before reorganising, the group considered several options, including the traditional approach to management by function. That way the company would have had a manufacturing director, a technical director and a

The group believes the structure will help it achieve 5 per cent savings in purchasing costs

marketing director, each with responsibility for the whole of Europe.

But the conventional structure seemed far from ideal. Production methods differed so greatly between different types of lighting that it proved more efficient to have the manufacturing, product development and marketing functions under one product area, says Vayssette.

Ernst & Young advised the group to rationalise its product

range and its network of European factories. "The way to serve a market is to ignore the national boundaries," says Tim Curry, the partner who led the Ernst & Young team.

The group set up three "centres of excellence" in Europe, based around its core lighting product ranges: indoor commercial, indoor architectural and outdoor lighting. Each division is headed by a managing director with Europe-wide responsibilities. The group has also appointed a European commercial director to manage and develop the existing salesforces. "The selling operations are still country-based because we want the point of contact with our customers to remain on the same basis as it was previously," says Vayssette.

Divisional managers are beginning to see the benefits of the new organisation. Terry Smith, director of the indoor commercial division, says the new system makes it easier for the group to transfer its best manufacturing and design practices across Europe and between divisions.

The group believes the new structure will help it to achieve savings of about 5 per cent in purchasing costs over the old system. The expected greater benefits, if any, will take longer to emerge because the company has been suffering from weak trading conditions in most of its geographical markets. Last December it reported interim pre-tax profits down 27 per cent to £8.3m, and said market conditions would remain "challenging".

But the company believes the new system will ultimately increase competitiveness and improve customer service.

Vayssette says the company has to follow the direction of the market: "There has been a change in the market. Europe is becoming more and more of a single market with common requests everywhere. The nature of demand has changed."

MANAGEMENT



Grantchester joins property cash call

BUSINESSES FOR SALE

THE JOINT ADMINISTRATIVE RECEIVERS

The Joint Administrative Receivers, Ken Chalk and Nigel Atkinson, offer for sale the businesses and assets of the group, which principally manufactures and distributes electronic display products using LCD and VFD technology. Principal features of the business:

- Modern, well equipped 11,250 sq. ft. leasehold premises in Abingdon, Oxon.
- Integrated production line.
- 1996 turnover - £3.1 million.
- Estimated order book of £650,000.
- Skilled work force.

For further information, contact Ken Chalk or Malcolm Hollis at Deloitte & Touche, Columbia Centre, Market Street, Bracknell, Berkshire RG12 1PA. Tel: 01344 54445. Fax: 01344 422681. Email: kcn_chalk@deloitte.touche.co.uk.

Deloitte & Touche

KNITWEAR AND HOISERY MANUFACTURERS

E.W. Bryan Group

The Joint Administrative Receivers, L Robert Bailey and Stephen Taylor, offer for sale this long established manufacturer of knitwear and hosiery based in Leicester. Principal features of the business include:

- turnover of c.£5m
- Edward Bryan hosiery brand name
- 42,000 sq.ft. freehold premises
- high quality plant and machinery

For further information, please contact Graham Wolff, of Coopers & Lybrand, Charnwood Court, New Walk, Leicestershire LE1 6TE. Tel: 0116 285 3000. Fax: 0116 285 3299.

Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

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(in administrative receivership)

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For details, contact Robin Clayton at the offices of Smith & Williamson, No 1 Riding House Street, London W1 3AS. Tel: 0171 537 5377 ext 2168. Fax: 0171 532 5683

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Contact: Morris F. Stevens & Partners, Tel: 01455 557111 or Fax: 01455 552572

Contacts: Mr Gavin Bales or Mr John Mann.

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CONTRACTS & TENDERS

TENDER INVITATION

Latvian national gas company Jelot Stock Company "Latvijas Gaze"

hereby invites a public international tender for the delivery of 35 000 LPG cylinder valves with safety relief and 8 000 LPG cylinders

The Management Board of "Latvijas gazi" has decided to purchase 35 000 (fifty-five thousand) LPG cylinder valves with safety relief and 8 000 (eight thousand) LPG cylinder capacity 27 l.

Information, printed materials in connection with the invitation as well as tender documents can be received from:

Joint Stock Company "Latvijas gaze", International department

A. Briana street 6, Riga, LV-1134, Latvia

Mrs. Andra Jekuta, Head of International Department

Telephone: +371 2 372 502

Fax: +371 2 372 506

Bids in English (seven copies) and sample LPG cylinder valves (three) shall be submitted to the above address, latest by 17.00 o'clock local time on 17th March, 1997. The sample valves will be returned back to the owner at the owners cost after the tender completion.

Bids shall be opened at 10.00 o'clock (local time) on 18th March, 1997. Place of opening the bids at above address of "Latvijas gaze". Bids shall be opened by Tender Commission.

"Latvijas gaze" shall announce the award of bids on 24th March, 1997.

Joint Stock Company "Latvijas gaze".

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An opportunity arises for the purchase of a heavy plant hire business specialising in the hire of surface dressing and road compaction equipment.

Principal features of the business include:

- Well established blue-chip customer base.
- Annual turnover of approximately £4 million.
- Modern hire fleet of approximately 700 vehicles.
- Four freehold/long leasehold premises situated throughout the UK close to motorway networks.

For further information please contact Arthur Andersen, St. Paul's House, Park Square, Leeds LS1 2EP. Tel: 0113 241 6322. Fax: 0113 241 6397.

FOR SALE

YORK RLFC LTD

This long established professional Rugby League Club, is available for sale at £1. The debts are minimal, approximately 60K and a long-term licence to operate at the current location, the Ryedale Stadium is assured.

Potentially the club should achieve a much higher standard, thus achieving greatly enhanced income.

Interested parties should contact York RLFC Ltd c/o John Stabler (Textiles) Ltd Clarence House Leeds LS1 1AB

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Slow start for Turkish loan facility

FINANCIAL TIMES FRIDAY FEBRUARY 21 1997 *

CURRENCIES AND MONEY

D-Mark boosted by Ifo survey

MARKETS REPORT

By Wolfgang Münchau

The US dollar weakened against the D-Mark yesterday, as the currency markets digested an unexpected jump in a German confidence index and a strong rise in broad money supply. The dollar closed at DM1.6896, down by 0.4 pfennigs.

The dollar also fell against the yen on the London market, closing at Y123,075, down by one yen. The strength of the Japanese currency was helped by a rise in the call money rate to above 0.5 per cent.

Sterling closed unchanged against the dollar at \$1.6114, but was down 0.8 of a penny against the D-Mark at DM2.7226.

As the frenzied rumours about the European monetary union subsided, at least for the day, the Italian lira recovered its losses from earlier in the week. The Italian

currency closed at L980.1 against the D-Mark, close to its central ERM-parity, up from L995.8 the previous day.

After a few days of high volatility, the D-Mark bounced back against the dollar as investors were wondering whether to reassess their perceptions about the German economy. The main factor was the jump in the Ifo confidence index, which rose from 90.9 in December to 93.3 in January, after two consecutive monthly falls.

The index counts as one of the best leading indicators of the German economy. Its rise may point towards a more robust economic recovery than is widely assumed.

■ Pounds in New York

Feb 20	Closing	Change	Bid/offer	Mid-point	Day's high	Low	One month	Three months	One year	Bank of
										Rate %PA
										Bank of Eng. Index

Even though the recent rise in German unemployment was heavily distorted by bad weather, its effect on international sentiment has been profound.

Mr Hans Tietmeyer, president of the Bundesbank, reiterated yesterday that "we view the current exchange rate ... as entirely appropriate, and we are not interested in further depreciation of the D-Mark."

He said that the fall in the D-Mark amounted to a "correction of exaggerated developments in the past".

Finally, the D-Mark was also supported by yesterday's M3 figures, showing a rise of 11.7 per cent in January. The figures are difficult to interpret because January M3 releases tend to suffer from even more than the usual statistical distortions of the monthly series. This particular set of data was boosted by low capital formation and a rise in credit.

Mr Paul Megyesi, currency strategist at Deutsche Morgan Grenfell in London, said "the Ifo numbers re-injected some realism into perceptions about the German economy. But the Bundesbank will have a struggle to enforce its foreign exchange objectives if the economy weakens further."

■ Currencies and Money

Against the Yen (Y per \$)

down to three main factors. The call rate edged above the discount rate of 0.6 per cent with no intervention from the Bank of Japan. The markets took this as an indication of tightening policy.

Reports that the Bank of

Japan was preparing to change land held by banks as collateral added to the strength of the yen, on the grounds that may ease pressure on banking system.

The previous day's trade

figures, especially against the dollar, also helped boost the yen.

■ Interest rate expectations

gave sterling a boost after the Bank of England published its M4 money supply

■ OTHER CURRENCIES

Source: Bloomberg

figure for January. The market saw monthly growth of 1.6 per cent and annual growth of 9.8 per cent as indicating inflationary pressures in the economy.

But several analysts

argued that underlying M4

growth was more subdued

than it appeared on the sur-

face.

The major problem

appeared to be stripping out

the effect of gilt repo

operations. Mr Simon Briscoe, an economist at Nikko Europe in London, said: "A good part of the rise was due to the repo effect as banks opened up new positions for the new year."

The Bank of England esti-

mated the 'repo effect' to be

worth 55bn a month.

Mr David Bloom at HSBC

said that removing the repo effect

would leave annual growth

of about 9 per cent, "at the

top end of the government's

monitoring range."

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COMMODITIES AND AGRICULTURE

Upturn forecast for European steel

By Peter John

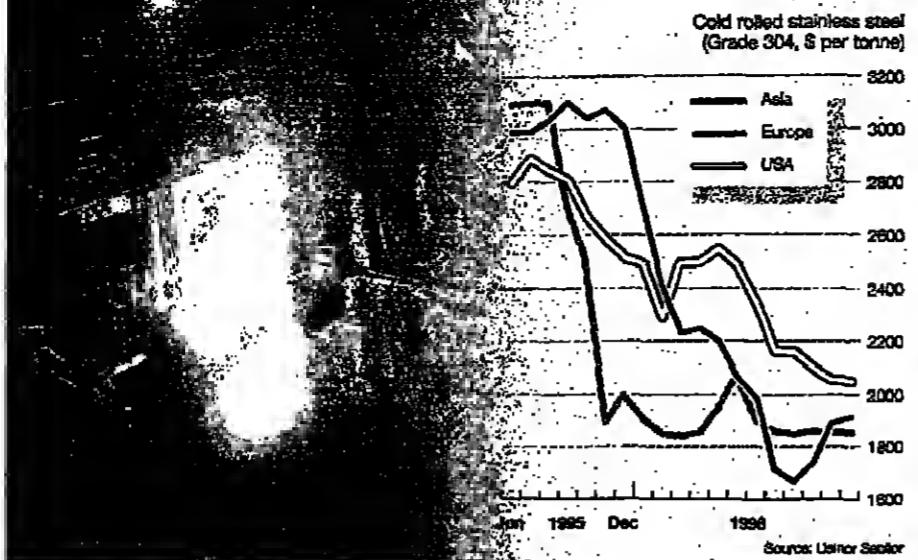
The head of Europe's biggest steel company says the industry is set for recovery after a year when prices hit a 30-year low.

Mr Francis Mer, chairman of Usinor Saclor, of France, believes European volumes will recover by between 5 per cent and 6 per cent during the course of the year. He also believes prices should follow suit, although the full impact may not be felt until the end of 1998.

Europe is the world's largest steel producing region. Usinor, the world's fourth largest producer by tonnage, is still reeling from last year's 50 per cent slide in stainless steel and the fall of between 10 per cent and 15 per cent in flat steel.

That weakness was largely responsible for the company's net profits in 1995, slipping from FF4.4bn to FF3.6bn (\$262m).

Stainless steel: hopes for recovery



tional climate will remain benign, industrial demand will continue to rise and, as long as the dollar continues to strengthen, Europe's competitive edge will remain.

However, he warned that prices would only rise by "some percentage points" and that it would be more than a year before they hit levels reached in 1985.

His confidence is reflected by industry analysts, who say Mr Mer may be slightly over-cautious. J.P. Morgan has a price target of \$2,012 a tonne for stainless steel this year and \$2,255 for 1998 — rises of 21 per cent and 35 per cent, respectively, from the cyclical bottom last year.

One analyst said Usinor had been caught out last year by remaining over-optimistic. "We do believe there will be a volume increase and possibly some increase in prices," said Mr Philip Tomlinson of CRU International, the metals and

minerals consultancy.

J.P. Morgan, in a generally enthusiastic piece of research, has argued that Europe has turned the corner. "The de-stocking that occurred in 1996 led to a dramatic drop in the stainless steel price around the globe."

"In Europe, the 304 [grade] price declined by 50 per cent from its peak in November 1995 of \$3,360 a tonne to \$1,600 a tonne in September 1996. However, prices have picked up in Europe since... distributor inventory levels are now below normal levels and we believe that this... should result in a slow but steady recovery in the European market in 1997 and 1998."

Whether these rises translate into profits remains to be seen, however. The price of nickel, which accounts for about one-third of stainless steel costs, has jumped by 20 per cent since last December.

Anger over aluminium data change

MARKETS REPORT

By Kenneth Gooding and Robert Corzine

An apparent jump in aluminium production in January caused some consternation on the London Metal Exchange yesterday. Only on closer examination did it become clear that for the first time the figures included data from China, a substantial producer.

Some analysts were angry about the change, introduced by the International Primary Aluminium Institute, an organisation funded by international aluminium producers, as it came without warning or adjustment to previous statistics.

"Many in the industry are deeply unhappy with what has happened," one analyst said. Mr Angus MacMillan, research manager at Billiton Metals, said: "The change makes the data useless. It is certainly that we see western world trends clearly."

Mr William Adams, chief economist at RTZ-CRA, had some advice for analysts attempting to compare new statistics with the old. He pointed out that China National Nonferrous Metals Industry Corporation, China's biggest aluminium producer, had been providing monthly production statistics for some time and these were widely available.

Aluminium for delivery in three months on the LME rose by \$3 a tonne to \$1,607. Mr Adams said "it should be ready to move higher now".

Copper trading was listless ahead of today's LME stocks report and ended late trading \$12 a tonne down at \$2,328. Traders suggested a "modest" fall in copper could be expected.

Oil prices fell after the American Petroleum Institute and the US government reported an increase in crude stocks last week. The API said US petroleum stocks rose by 3.1m barrels

while the Department of Energy estimated the build-up at 4.4m barrels.

The rise in inventories caused oil and refined product prices to fall in London and New York. Brent Blend for April delivery, the global benchmark, was down 46 cents to \$20.17 a barrel in late London trading. Heating oil futures on London's International Petroleum Exchange shed \$2.50 to close

at \$173.50 a tonne.

Prospects favourable for wheat production

By Alison Maitland

Prospects for this year's global wheat production, an increasingly important factor in market prices, are looking favourable, according to grain experts.

The United Nations Food and Agriculture Organisation has reported that 1997 cereal crops appeared "mostly satisfactory so far", with good wheat harvests expected in Asia and Europe.

The US is also expected to produce a larger crop, despite a big drop in plantings of winter wheat, which accounts for about one-quarter of world wheat trade.

Plantings fell by 7 per cent following last year's farm bill, which removed set-aside requirements and allowed farmers to plant whatever crop they liked.

The International Grains Council says some farmers switched from lower-priced wheat into maize, sorghum or soybeans in the expectation that this would be more profitable.

But the council expects less wheat acreage will be abandoned than last year, when harsh winter weather and drought ruined crops. It says the US could see a slight increase in overall wheat production to 63m tonnes from 62.1m last year.

The US farm reforms will not lead to as large a shift from wheat as some traders have predicted because of the climatic constraints on growing crops such as maize in many wheat areas, it says.

The IGC is forecasting world wheat production this year of 585m tonnes, or 5m tonnes more than last year. This may be only a slight change. But grain experts

point out that futures markets are increasingly sensitive to crop prospects. This sensitivity is likely to continue as world stocks remain low and the EU, US and Canada remain reluctant to hold large carry-over supplies.

Even a modest increase in stocks, together with a good production outlook, can have a major impact on prices," said Mr Bill De Maria, assistant executive director of the IGC.

World stocks are forecast to have improved to only 102m tonnes in 1998-97 from a 20-year low of 95m tonnes in 1995-96.

For this year, winter wheat plantings are reported to be up in the main EU producing countries and normal weather should bring improvements in central and eastern Europe, Kazakhstan, Russia and Ukraine.

India's silver imports reach record levels

By Kenneth Gooding, Mining Correspondent

India's imports of silver jumped to a record level in the final quarter of 1996, according to the Gold Fields Mineral Services consultancy.

Using official, but unpublished, import statistics and its own estimates of smuggling, GFMS calculates that 35t troy ounces (1,088.5 tonnes), a quarterly record,

for 1996 total was nearly 40 per cent ahead of the 2,412 tonnes GFMS estimates was imported in 1995, but below the record 3,422 tonnes for 1994. Mr Murray said India's silver market suffered "indigestion" in 1995 after the surge of imports the previous year. India is the third biggest silver consumer behind the US and Japan, but is the largest consumer of silver jewellery.

"Indian demand has been a critical component of the world silver market throughout the 1990s and its current impact on the market has been remarkable," Mr Murray said. "After a generation in which it was essentially a dis-hoarding of the metal, it has imported more than 500m ounces [15.5m tonnes] in the last seven years."

Mr Murray, who has been collecting data for the annual World Silver Survey produced by GFMS for the Washington-based Silver Institute, said a series of good harvests contributed to the rise in Indian silver consumption, particularly in the Northern tribal belts — where heavy silver jewellery remains the favoured method of saving among the rural population.

It is not unusual to see women carrying one kilo of silver, in the form of chunky anklets, on each ankle," he pointed out.

He said it was too early in GFMS's research to have any detailed data on silver production last year. But preliminary indications suggested production fell well behind demand once again, leaving a gap to be filled from stocks. The full survey is scheduled to be published on May 14.

JOTTER PAD

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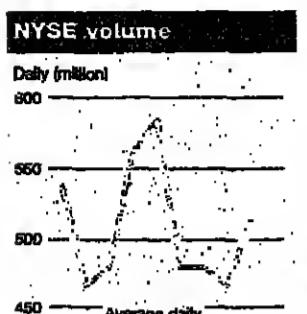


US shares continue to backtrack

AMERICAS

US shares gave up some gains in early trade as investors took profits after propelling stocks higher in recent sessions, writes Lisa Bransten in New York.

At 1pm, the Dow Jones Industrial Average had fallen below the 7,000 level with a loss of 32.72 at



6,987.41. The Standard & Poor's 500 was 4.45 weaker at 808.04. NYSE volume came to 362m shares.

There was also weakness among tech stocks where the Nasdaq composite, which is weighted toward the sector, gave up 8.44 at 1,356.14, and the Pacific Stock Exchange technology index lost 0.9 per cent.

Bonds exerted some pressure on shares as a smaller than expected number of claims for unemployment benefits led to worries about tightness in the labour market and sent Treasury prices lower in early trade.

Among individual shares, Cyrix, a semiconductor maker, leapt \$4, or 17 per cent, to \$29.23 on news that it would supply the chips for Compaq Computer's new PC, which will retail for \$999. Shares in Compaq, which unvelled the \$999 computer yesterday, slipped \$1%, or \$34.10 to \$342.50 by the middle of the session.

All three of the Nasdaq's

largest companies lost ground. Intel slipped \$2% at \$151.4, Microsoft fell \$1% at \$96.4, and Cisco Systems shed \$1% at \$83.4.

American International Group, the largest US insurer, slipped \$1% to \$124.4 in spite of reporting fourth-quarter earnings that were stronger than the mean estimate from analysts. Net income at AIG was \$1.64 per share, 6 cents ahead of expectations.

J.C Penney, the US retailer, added \$1% at \$48.8 after reporting fourth-quarter operating earnings of \$1.20 per share, 6 cents ahead of estimates.

CoupoServe, the troubled online service provider, gained \$1% or 4 per cent, at \$10.4 after reporting a third-quarter loss that was a cent smaller than expectations at 15 cents per share.

Borland International, the software company, added \$1% or 12 per cent, at \$86.4 after announcing a restructuring programme that will reduce employees by about 300 people or 30 per cent.

TORONTO made a slow start, tracking Wall Street and drifting lower. At noon, the TSE-300 composite index was off 11.55 at 6,237.26.

Brokers said activity was relatively light. "There are a number of bright features, but the bulk of the market is barely moving. Everybody is watching the US," said one dealer.

The morning's brighter spots took in Hudson's Bay, the big retailer. The shares jumped C\$1.50 to C\$27 in good two-way trade. Bre-X Minerals, the group with a 45 per cent stake in HK\$21.4h.

A takeover bid from Volvo, the Swedish motor giant, pushed Champion Road Machinery sharply higher. The shares had put on C\$4.10 to C\$14.50 by the middle of the session.

Red-chips moved ahead strongly with the China Enterprise index up 11.40 at 942.05.

Among leading stocks, Swire rose HK\$2.50 to HK\$67.25 and Citic Pacific gained HK\$1.20 to HK\$39.00 on 12.3m shares traded. HSBC advanced HK\$3.50 to HK\$188.50. Properties were equally firm. Henderson Land gained HK\$3.00 to HK\$70.50 and Sun Hung Kai HK\$2.75 to HK\$91.00.

China's two main stock markets had a see-saw session. In SHANGHAI there were steep falls at the opening with nearly all stocks starting the day 10 per cent lower, but sentiment steadied by late morning, and at the close a number of solid gains were showing.

Shanghai's hard currency B share index ended off 0.7 per cent at 64.675, but in SHENZHEN the B shares index gained 1.26 per cent to 143.53.

Dealers said there was widespread bargain hunting after the early setback, but that the political uncertainty had not entirely disappeared. "Investors are watching events in Beijing. There could be a bumpy ride over the next few days," said one broker.

Frankfurt slides for third successive day

EUROPE

Parallel declines in the dollar, US treasuries and in the Dow pushed several bourses into consolidation. FRANKFURT slid for a third successive day as the Dax index closed 11.95 lower at 10,187.09.

Turnover fell from DM13.5bn to DM11.3bn. Germany was also unsettled by a growth rate in M3 money supply of an annualised 11.7 per cent in January, against a 1987 target range of 3.5 to 6.5 per cent and compared with 8.6 per cent for the fourth quarter of 1996.

Among the big chips, Volkswagen recovered DM7 to DM9.02 on the end of the Spanish truckers' strike, but Hoechst fell DM1.50, or 2 per cent, to DM72.30 after a Dresdner Kleinwort Benson downgrade from "buy" to "strong hold", on the view that the chemical group would no longer outperform the market.

Among mid-caps, the once fancied optical retailer Fielmann accelerated its long decline with a drop of DM10.31, or 19.7 per cent, to DM42. Goldman Sachs said that it had cut the stock from "market performer" to "market underperformer".

PARIS ended narrowly in dull volume and the CAC 40 index ended off 19.52 at 2,575.24. Brokers said investors had retreated to the sidelines in an "atmosphere of uncertainty" generated by Wall Street's overnight decline and uncertain start yesterday.

Renault rode out a further round of broker downgrades plus more negative French press comment. But there was little real action with barely 350,000 shares changing hands.

The stock, which stood close to FF1160 last year, ended FF12.30 better at FF123.50. Accor also improved. Société Générale upgraded its earnings estimates for the hotels leader and the shares added FF7 to FF775.

Thomson-CSF continued to harden, rising FF12 to FF180. Lagardère and Alcatel Alsthom, the two groups seen as the strongest contenders to pick up the state's 58 per cent stake in CSF, moved in opposite directions. Alcatel gained FF2 to FF1837 and Lagardère shed FF2 to FF160.50.

FTSE Actuaries Share Indices

Feb 20	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FTSE Eurotrack 100	2151.01	2162.03	2151.50	2152.22	2150.64	2149.88	2147.23	2148.05
FTSE Eurotrack 200	2165.93	2161.14	2167.00	2167.50	2165.94	2164.57	2164.38	2164.38

See other pages for FTSE Actuaries Holdings 100 - 2162.20; 200 - 2164.38. Last - 2148.05. Data - 2148.05. Times - 2148.05.

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Total made heavy weather of an upgrade by Lehman Brothers, dipping FF2.60 to FF7.75.

AMSTERDAM eased back as the takeover flurry in publishing appeared to run out of momentum, and as our taking became more guarded ahead of today's options expiry.

VNU jumped FF1.20 to FF4.30 to make up for

TOKYO's sluggish performance, but Wolters Kluwer

fell back as talk of imminent corporate activi-

ties involving one or both companies faded. Elsevier lost 40 cents to FF30.50 and Kluwer FF16.40 to FF124.50.

ABN-Amro added FF1.80 to FF137.40. KLM by FF1.70, or 3.1 per cent, to FF55.10. Dealers put both movements down to technical pressures associated with the options market.

Ahead of next week's results statements, Akzo Nobel and DSM were weak. The former lost FF3.70 to FF128.80 and DSM came off 70 cents to FF118.21. At the close, the AEX was 4.52 lower at 733.71.

ZURICH, volatile throughout the day on derivatives transactions, eventually escaped the downswing with the SMI index 5.3 higher at a peak of 4,530.8.

The bourse was rescued by strength in pharmaceuticals, and service companies.

Novartis registered Wednesday's upswing with a gain of SF14 with SF1.75. Surveillance put on SF180 at SF184 on the longer term upturn in the dollar and Addeco soared SF29, or 6.8 per cent, to SF154. The temporary employment company said that 1996 group sales were up 9 per cent, incorporating a near 21 per cent gain in the final quarter of the year.

STOCKHOLM sold Astra, the A shares dropping SF7 to SF35.10 after comments.

Among insurers, Sampo

climbed FM30 to FM420 and Pohjola put on FM8 at FM163. The Hex index peaked 42.67 higher at 2,903.18, helped on its way by a rise of FM7 to FM312 in Nokia A after overnight strength in US tech stocks.

LISBON paid the price for confusing its corporate policy signals. The ship repairer Lisnave, which had soared on the prospect of restructuring, announced a swinging capital reduction and the shares fell Esc234, or 83.4 per cent, to Esc466 as the BVL 30 index eased just 6.23 to 2,614.13.

MADRID tracked other bourses lower as the general index shed 4.14 to 475.28. Telefónica, with its privatisation out of the way, dropped Pt445 to Pt433.20 on unconfirmed stories that the Spanish government was about to approve telephone rate cuts.

MILAN moved higher on what dealers described as a technical rebound. The Mibal real-time index closed up 2.44 to 2,688.88, banks losing only 0.7 per cent after this week's restructuring surge.

COPENHAGEN's KFX index peaked again, 0.41 higher at 189.12. Den Danske Bank produced lower profits, as expected, but the shares rose another DKR9 to DKR62.68, analysts saying that a 10 per cent pre-tax drop was better than they had expected.

Fever in financials moved to HELSINKI and to the insurance sector, where the sub-index leapt by nearly 6 per cent on continued expectations of more restructuring in this area.

Written and edited by William Cochrane, Michael Morgan and Jeffrey Brown

Hong Kong bounces following Deng's death

ASIA PACIFIC

The death of the Chinese leader sparked furious futures trading in HONG KONG and the cash market moved sharply higher. The Hang Seng index jumped 305.01, or 2.3 per cent, to 13,411.23, in turnover of HK\$11.4h.

Brokers said it was a case of "sell the rumour and buy the news" as traders rushed to cover short positions taken when rumours of Deng Xiaoping's declining health emerged. The Hang Seng future, which has traded at a discount over the last few days, finished at an 80-point premium.

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shrugged off press reports that it will go into the red for the first time since its listing in 1949, to end Y60 higher at Y130. Mitsubishi Estate climbed Y130.

The general contractor Obayashi finished Y41 higher at Y706, and Kajima gained Y29 at Y635. Sony rose Y60 to Y8,900, and TDK Y130 to Y8,300, while Toyota closed at Y3,340, up Y50, and Honda at Y3,730, Y80 higher.

Precision instrument makers, the market's best performers so far this year along with the electrical sector, fell back on profit-taking. Nikken ended Y90 lower at Y1,710, and Hoya down Y20 at Y5,250.

In Osaka, the OSE average

rose 367.65 to 19,761.25 in volume of 119.9m shares.

BANGKOK continued to rally in heavy volume. The SET index gained 15.95, or 2.2 per cent, to 747.70 for a two-day advance of almost 7 per cent. At Bt14.5b, turnover was at its highest since mid-November.

There was some profit-taking late in the day with the index sliding back from a session high of 759.51, but sentiment was said to have stayed firm.

Banks were in the thick of the action. Bangkok Bank rose Bt4 to Bt17.5 and Siam Commercial Bank gained Bt6 to Bt12.2.

Among industrials, Siam Cement put on Bt66 to Bt74

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